

Annual Report 2009

Because of Camp . . .™ so much is possible

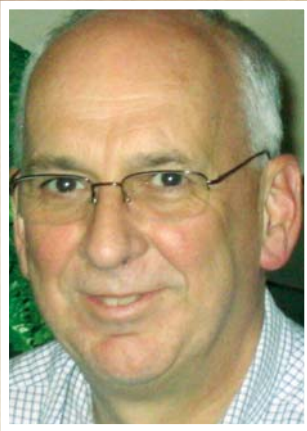
I want to go back to camp because . . .

"I really liked when we went swimming every day. I liked trips we had to Bear Mountain. I like the hikes we have. They are really cool."

12-year-old camper



Celebrating 100 Years
•1910-2010•



Letter From the President

We rounded the last bend in the lake and headed back to camp on a late summer evening canoe trip. The sun was beginning to set; its last shimmering rays reflected on the smooth, glass-like surface of the lake. The methodic dip of oars as our canoes sliced the waters was the only sound to be heard as staff and campers alike worked together to steer the canoes back to camp. A spontaneous remark from a young woman staff member in her late twenties broke our quiet reverie: "I feel so sorry for my friends in the city who never went to camp. They didn't learn to make friends and negotiate the way I did at camp, and they will never appreciate and miss this lake and woods the way I do. How could they have missed camp?"

In this brief statement, the young staff member voiced a clear understanding of camp's contributions to her own development as she identified what was missing in the developmental growth of her non-camp friends. Because of Camp . . . [™] she is one of millions around us whose lives are richer.

The American Camp Association® (ACA) is proud to be a contributing partner to the camp experience. But being proud is not enough. ACA has set higher targets. What does it take to bring twice as many campers into the powerful and enriching fold of camp in a time when many organizations are looking for ways to conserve, cut back, and consolidate? Forward thinking. ACA is on the move. This year's annual report describes our past efforts, our financial picture, and how our association is poised for even bigger impacts in the coming year.

Congratulations if you are part of this movement. Ask questions if you are intrigued, because at a moment when we could rest on the laurels of the past 100 years, we are investing a greater contribution in the next 100 years . . . just the way our camps invest in enriching the lives of campers. The time is now.



Because of Camp . . . TM so much is possible.

For the nearly 150 years that camp has been part of the hearts and minds of children and parents, this great experience — called camp — has provided important steps toward the milestones of young lives — creating and fostering the artist, the musician, the articulate business person, the inspired politician, the actor, the scientist, or the visionary who lives in each child's heart.

In 2009, ACA embraced the possibilities of camp, envisioned the future, and through marketing expertise and diligent fortitude, built a path to camp for every family and child to follow. Along the path to camp, ACA continues to rise as an advocate for quality, developmental experiences for children, youth, and families. It was in 2009, the year of possibilities, that ACA reached the public with the heartwarming message: *Because of Camp . . . TM so much is possible.*

And, as ACA blazed the path to camp, three Pillars of Hope identified by CEO Peg Smith remained steadfast:



“Every child through a value-enriched camp experience encounters 1) intimacy with nature; 2) fitness and well being; and 3) healthy relationships. Our methodology, the camp experience, is the best way to address the world's nature-deficit disorder. Our vehicle, the camp experience is the best way to establish and maintain primary human connections to real, authentic relationships. Our community, the camp community, is the best way to deliver opportunities for human-powered activities that promote wellness.”

**ACA's 20/20 Vision:
Through the Lens of Possibilities**

**20 million campers and 20,000 participants
engaged in ACA by the year 2020.**

ACA Today

Nearly 10,000 members strong, ACA leads the way in helping camps provide interesting and instructive experiences to millions of campers each year in an environment committed to safety. ACA supports camps and camp professionals in delivering programs that teach children and adults life skills: leadership, independence, cooperation, and teamwork. Our camp support and advocacy programs also bring to youth supervised, fun, and nurturing environments that are key to the developmental process.

At ACA, we know that promoting the camp experience lays the foundation for building happy and productive lives for tomorrow — and a better world for us all. A 501(c)(3) organization, ACA is committed to educating the public about the value of the camp experience for families and children.



I want to go back to camp because

"I want to do things like night hikes, play games, and have free-time for two whole hours."

10-year-old camper

Because of Camp . . . TM children, youth, and adults explore the natural world.

ACA's Green Works

ACA-NRPA Partnership Results in Three New e-Courses

In 2008, ACA developed an alliance with the National Recreation and Park Association (NRPA) to develop online courses. In 2009, three courses were developed, including:

- Connecting Children With Nature
- Camp Administrator 101: Preparing for Your New Role
- Communicating in a Time of Crisis: Are You Prepared?

Response to these courses has been overwhelmingly positive.

ACA Joins Nature Rocks

Campaign Alliance with ecoAmerica, the Children and Nature Network, REI, and Others

As part of ACA's work to connect children and nature, ACA joined a national movement called Nature Rocks. Nature Rocks is a campaign to inspire parents and caregivers to get children outside to play and explore, to make playing in nature a fundamental part of childhood and family life again. Launched in May 2009, Nature Rocks builds on the momentum of the burgeoning grass roots movement, and shows all families that a healthy environment, playing and exploring in nature, is an essential ingredient for family bonding and for raising happier, healthier, and smarter children. Nature Rocks was founded by ecoAmerica and the Children & Nature Network, and brought to life through partnerships with The Nature Conservancy, REI, the American Camp Association, and the Flora Family Foundation all of whom provide funding and/or in-kind support.

Nature Circle Cards Distributed to Day and Resident Camps Through Collaboration with Hooked on Nature

As part of the Camp 2 Grow program, ACA collaborated with Hooked on Nature to distribute Nature Circle Cards in each of the camps participating in Camp 2 Grow. The Nature Circle Cards are a "take it with you resource" that makes it easy for educators, parents, and other caregivers to engage a child in a meaningful nature-based experience.

University of Utah, Department of Parks, Recreation, and Tourism

ACA collaborated with Dr. Jim Sibthorp to create a nature-based component to the newly developed Camp Quality Assessment (CQA). This supplemental component to the CQA measures (through observation and interview) the level of nature-based opportunities in the camp setting and activities, especially those opportunities that contribute to the development of a child's emotional connections to nature.

A Natural Connection: The Arts and the Environment

"They don't understand, we only have one planet!" said eleven-year-old Anna, one of a handful of young environmentalists participating in Appel Farm Summer Arts Camp's GREEN Corps, a four-year-old program at this Southern New Jersey camp dedicated to developing and nurturing young artists of every discipline. The GREEN Corps (Get Ready for Environmental Education Now) was founded to raise awareness about the delicate balance of nature — and the challenges to the local environment — as well as global environmental concerns. Artists have always been at the forefront of social change, and so it was a very short leap to incorporate the artistic process of observation, contemplation, and creativity into an environmental program that connects young people with the natural world, and encourages them to take an active role as good stewards.

Excerpt from "Green Corp: Being Green Artfully" published in the November/December 2009 issue of *Camping Magazine*.

Because of Camp . . . TM children, youth, and adults learn to be healthy and well.

A Camp for Every Child

- C5 Youth Foundation was started as a way to give underprivileged children in the Los Angeles area an opportunity to benefit from camp. Students begin the five-year program in the seventh grade. The program has seen amazing results. Seventy-eight percent of the students who begin the program complete the program, of those who complete the program, one hundred percent graduate from high school, and ninety-eight percent go on to college.
- Camp Sunshine, located in Maine, provides a year-round, free program to children facing life-threatening illnesses and their families. This unique approach provides respite, support, joy, and hope through various stages of the child's illness.
- Camp Twin Lakes, located in Rutledge, Georgia, is a nonprofit, year-round program for children with serious illnesses and special needs. Campers gain self-esteem, self-awareness, independence, and a sense of belonging by participating in recreational, therapeutic and educational programs in a supportive, nurturing, fully-accessible environment.
- America's Camp provides one week of summer camp for children who lost a parent during the 9/11 tragedy. The children participate in collaborative art projects which honor memories and illustrate the healing process that has taken place at America's Camp. Among many annual art projects, the campers painted ceramic hearts for soldiers in active duty and sick children in pediatric hospitals in the New York area. This past summer, each cabin group designed a blanket with thankful and supportive messages for our troops. All art projects from the campers have been gifted to the National 9/11 Tribute Museum, being constructed at "ground zero" in Manhattan and will be on permanent display.

Camp: A Healthy Environment

Camp provides children, youth, and adults the opportunity to try new things and participate in human powered activities. According to surveys by both the Kaiser Family Foundation and the Center for Disease Control and Prevention, an American child is six times more likely to play a video game on any given day than to ride a bike. An estimated 22 million of the world's children under the age of five are already considered obese. According to research conducted by ACA, 63 percent of children who learn new activities at camp tend to continue engaging in these activities after they return home. This leads to continued physical exercise that lasts a lifetime.

"Our 20/20 Vision is not just about process and association management. It is about a movement. A movement to ensure more children from all socio-economic backgrounds have the opportunity for a quality camp experience — and all that goes with that."

~Peg Smith, CEO, American Camp Association

Did You Know?

- One in 5 children (10 million children) are obese.
- It is now common place for children as young as 4 years of age to have type II diabetes, previously considered an adult problem generally related to obesity.
- Twenty percent of children do not get two hours of vigorous exercise per week.
- Less than 12 percent of children eat recommended fruit.
- Take-out food accounts for more than 30 percent of a family's food expenditures on a daily, weekly, or annual basis, across all spectrums of socioeconomic classes.
- Obesity contributes to 300,000 deaths per year.
- Less than 12 percent of high school students eat the recommended amount of fruit.
- Less than 12 percent of young women get enough milk.

Sources: United States Department of Agriculture, National Institutes of Health, and Centers for Disease Control. Excerpt from the article, "Kids and Healthy Lifestyles," published in the September/October 2005 issue of *Camping Magazine*.

Because of Camp . . . TM children, youth, and adults find mentors.

Healthy Human Connections

Audrey Monke, owner and director of Gold Arrow Camp in Lakeshore, California, said, "Children intuitively know that their parents think highly of them. When an adult outside their family finds something unique and special about them, it can have a powerful and positive influence on them."

She believes that children grow from the independence of a camp experience and from developing close relationships at camp with fellow campers and counselors. "Being away from their parents allows children to be more open to developing relationships with other adults," Monke said. "These adults serve as positive role models and mentors for children and can sometimes offer insight and advice that children may not listen to from parents."

"We are living in a culture that has instilled fear in parents," she said. "Parents are hesitant to entrust their children to the care of others, but opportunities for children to develop healthy relationships with adult mentors offer the chance for children to grow in independence, social skills, and confidence."

Excerpt from "Role Model Relationships: Making Healthy Human Connections" by Peg L. Smith, CEO, American Camp Association

Finding Friends and Mentors at Camp

Reflecting on her camp friendships, sixteen-year-old Kelsey said, "Although camp seems like a place to simply spend your summers, it is truly so much more. Besides the wonderful learning experience, I have forged many friendships that will last a lifetime. Friends you get from camp are not just those you spend the summer with, they are your escape. The fact that they can be so unbelievably secure in your friendship that they expose their darkest secrets to you inspires others to be honest with themselves. Not only have I grown up with these kids, I grew with them."

Matt, eighteen, added, "Many of the best friends I have ever had are from camp. We learn to work together and live like a family, setting aside our differences to make our experiences greater. Nobody holds grudges because people realize that camp is too short to be mad at anybody and that they should figure out their differences and go back to being friends. Camp is amazing for the friendship and problem-solving skills you learn."

And fifteen-year-old Julia offered, "The friends you make at camp, at least for me, are the ones that are always there for me and I know I can depend on. They don't judge you like some people might at school because you all have something in common: you love camp."

Excerpt from "Camping Alone? Connection, Consistency, and Contribution How Summer Camps Build Social Capital" by Stephen Wallace, M.S. Ed., published in the September/October 2008 issue of Camping Magazine.

The ACA Camper Scholarship Program

As a charitable organization, ACA strives to bring people together. Our unique camper scholarship program enables private/independent camps to use charitable contributions for camper scholarships. The ACA Camper Scholarship Program enables more children to experience camp by making it easier for private/independent camps to offer scholarship funding for more campers.

Since ACA is a tax-exempt corporation under Section 501(c)(3) of the Internal Revenue Service code, contributions to ACA are tax deductible. Within certain restrictions, the Association can accept contributions for camper scholarships. In this way, private/independent camps can offer a tax deduction for contributions to their camp's scholarship program. In 2009, ACA had 58 camps participating in this program — awarding \$424,545.00 (a 1% increase in dollars over 2008) to 294 children (a 13 percent increase in the number of children who received camper scholarships).



Turning Possibilities Into Realities: 2009 ACA Milestones

High-Profile Partnerships Promote the Value of Camp

ACA, AT&T, and Cell Phones for Soldiers (CPFS) Unite to Support Troops

ACA launched cell phone recycling drives last summer through AT&T and CPFS. CPFS is a charity started by two Massachusetts teens that collects and recycles used wireless phones, then uses the proceeds to purchase prepaid phone cards for military members stationed overseas.

Camps were encouraged to compete in a service project contest to:

- Create the most environmentally-friendly cell phone recycle bin;
- Design the most creative cell phone recycling bins; and/or
- Collect the most used cell phones from their communities.

ACA Partners With Kmart® in Back-to-School Campaign

ACA partnered with national retailer Kmart® in their back-to-school campaign. "Be a Schoolebrity" sweepstakes. Camps received a package from Kmart that included information about the sweepstakes and shopping coupons as part of the retailer's back-to-school program. As an added incentive exclusive to ACA camp families, Kmart included a coupon for \$10 off a purchase of \$50 worth of apparel.



Public Outreach Inspires Millions

ACA in the News

- There were 689,351,276 media impressions in 2009. This is over 280 million more than 2008!
- ACA appeared in national media including *The Wall Street Journal*, *Chicago Tribune*, *MSNBC*, *Fox News*, *USA Today*, *TIME Magazine*, *CNN.com*, *Newsweek*, *The New York Times*, *Yahoo!*, *Reuters*, *ABC News*, *Christian Science Monitor*, *Forbes*, *Working Mother Magazine*, *Scholastic Parent and Child*, *Associated Press*, *CNBC*, and *The Washington Post*.
- During 2009, ACA responded to a number of media calls. Although the economy and H1N1 Influenza topped the list of topics, we were able to manage most of these stories with a positive outcome. ACA was able to establish itself as a valuable resource for families on the topic of H1N1, and the benefits of camp were celebrated regardless of the economic climate.
- ACA continued our relationship with the Family Magazine Group and developed relationships with over twenty other local parent magazines.

Sharing How the World Is Changed Because of Camp . . .™

In 2009, ACA's public relations team stepped up efforts to develop a public service announcement. As a result, and generous funding from the Legacy Fund, the *Because of Camp . . .™* PSA was developed. Launched in early May, the video PSA featured fourteen celebrities sharing how their lives had been changed by the camp experience. The video was released virally on YouTube, ACA's Web sites, Facebook, and Twitter. The video was shared with members and media, and appeared on camp Web sites, parenting blogs, and Hulu.com. A print version of the PSA was released shortly afterwards, and has appeared in publications and camp offices alike.

Managing a Crisis: H1N1 Goes to Camp

In April, ACA began working with the Association of Camp Nurses (ACN) and the Centers for Disease Control and Prevention (CDC) to provide members with timely, accurate information regarding H1N1. A dedicated Web page was added to ACA's Web site. The page highlighted updates, recommendations, information, and key messages. In addition, ACA developed a brief parent video in which Peg Smith addressed some basic parent concerns regarding H1N1 and summer camp. This video was posted to YouTube, ACA's dedicated Web page, and a dedicated Web page on CampParents.org. ACA also supplied information and links for families on CampParents.org.

Education Innovation Continues

ACA 2009 National Conference — The Power of the Experience

ACA hosted the 2009 National Conference in Orlando at Disney's Coronado Springs Resort. A blend of educational programs and social networking events focused on the powerful experience of camp.

Publishing Advances Create New Learning Resources

This year ACA published 44+ new educational titles including books, training DVD's, and workbooks through publishing partner, Healthy Learning:

- *Crisis Communications Weathering the Storm: A Handbook for Camps and Other Youth Programs*, Marla Coleman and Jessica Coleman
- *The Basics of Camp Nursing*, Second Edition, Linda Ebner Erceg and Myra Pravda
- *The Camp Counselor's Guide to Interpersonal Communication*, James Schnell
- *Cultural Competency: The Key to Hiring and Recruiting a Diverse Staff*, DVD
- *2009 ACA National Conference Sessions on DVD*, 37 DVDs created by Gretchen Vaughn

ACA released the second edition of the ACA New Director Orientation and made the program accessible using an online library and developed and released an online Education Resources Center for ACA volunteers serving in professional development roles.

May/June Issue of Camping Magazine in High Demand

The special edition May/June staff training issue of Camping Magazine topped the charts in individual bulk sales as sales increased from 5,850 sold in 2008 to 7,527 issues sold in 2009.

Progress Set in Motion

Task Force Maintains Accreditation Program Relevancy

The ACA National Board-appointed task force, Education and Accreditation, successfully completed the study phase and began the design phase for an association-wide, systematic accreditation program.

ACA Partners to Support the Child Protection Improvements Act

ACA partnered with other youth-serving organizations to get the Child Protection Improvements Act reintroduced in the House and Senate. The Act would allow youth-serving organizations access to FBI criminal background checks. For more information, visit www.ACAcamps.org/publicpolicy.

Revisions to Congressional Toolkit

ACA revised the Congressional Toolkit this year to help camps promote positive relations with legislators and educate them about the value of the camp experience by inviting them to camp. The informative Toolkit: Congressional Visitors and Your Camp comes complete with samples of invitation letters, agendas for visiting day, tips from Congressional staff members, advice on working with the media, and much more. Access the Toolkit online at: www.ACAcamps.org/publicpolicy/congressional_toolkit.php.

ACA Collaborates in University's Google Online Marketing Project

ACA, in collaboration with the School of Business at the University of Indianapolis, participated in the 2009 Google Online Marketing Challenge. ACA recruited ten camps to participate in the project with the students. Camps received three weeks of free search engine optimization and benefited from analysis and suggestions from the student groups.

e-Institute Expands to Support Online Learning

ACA's e-Institute course catalog was expanded significantly over the past year, with twelve courses now available to support self-directed, on-line learning. ACA offers certificates of completion for all courses. CEUs are offered for selected courses through the National Recreation and Park Association. Visit www.ACAcamps.org/einstitute for course listing.



I want to go back to camp because . . .

"When I came to camp it was the first time I left my hood. It was new, and I didn't like it. Then I started having fun."

12-year-old camper

Research Efforts Advance the Value of Camp

- Fifteen percent increase in camps enrolled to participate in Year 4 of the Healthy Camps Study.
- ACA's Youth Outcomes Battery (YOB) expanded with the addition of Affinity for Nature outcome measure. Two new outcome measures, Problem-solving and Connectedness, were pilot tested in the summer of 2009 in collaboration with the University of Utah. The development of these tools continues to be supported by the Not For Profit Council.
- ACA collaborated with the National FFA Organization to integrate leadership lessons and customize environmental stewardship applications into Camp 2 Grow.
- ACA conducted a national survey of the business operations (income, expenses, marketing, etc.) of day and resident camps. This research mirrors data collected in 2006 (as part of ACA's three-year cycle of camp business research), allowing for comparisons across time.
- ACA conducted a national survey of Emerging Issues for day and resident camps. This annual survey is in its second year and illuminates topics and issues that camp directors identify as "hot topics" of interest to them.
- The David P. Weikart Center for Youth Program Quality (formerly HighScope Educational Research Foundation) is working with ACA to develop a Camp Quality Assessment (CQA) tool that will allow program staff (or external specialists) to conduct evidence-based research on programs using observation and interviews. The CQA allows for the development of an overall camp program quality profile based on a tool that is objective.
- Articles published in peer-reviewed journals, including research in *Outdoor Education*, *Journal of Youth Development*, *New Directions for Youth Development*, *Journal of Children, Youth, and Environment*, as well as practitioner magazines such as *Camping Magazine*, *Camp Business*, *Canada Camps*, and *Compass Points*.

Camp 2 Grow: Where Every Child Leads and Shines

The first year of implementation for the Camp 2 Grow program was completed during the summer of 2009. Camp 2 Grow is an environmental leadership and stewardship program developed by the American Camp Association through funding from the Lilly Endowment Inc. The Camp 2 Grow Environmental Leadership Program teaches middle and high-school aged youth fundamental leadership knowledge and skills in a nature-based setting. The nucleus of the program is LifeKnowledge® — a cutting-edge leadership curriculum created by the National FFA organization with environmental stewardship applications designed to be integrated into a typical camp schedule and completed within a two-week period. Camps and ACA moved swiftly to demonstrate to funders our ability to respond to identified needs.



I want to go back to camp because . . .

“ . . . of the cool counselors, and I meet new people and they help me a lot because I don't want to get into trouble.”

11-year-old camper

ACA Offices Support Local Community Service

ACA, New England Awarded Grant From REI

ACA, New England received a \$12,500 grant from REI to promote PEAK (Promoting Environmental Awareness in Kids) at one hundred ACA camps in New England. Each camp received free training materials, lesson plans, and ACA, New England co-branded take-away cards. It is estimated that 15,000 campers learned about the Peak/Leave No Trace principles this summer.

ACA, Indiana Participates in Local Educational Events

ACA, Indiana partnered with the Indiana Parks & Recreation Association for a joint state conference themed Wellness Through The Ages, January 20-22, 2010 at Purdue Memorial Union. Conference agenda will include exhibit hall, keynote speaker, educational sessions, evening social, bookstore, networking, pine wood derby, and Pre-Conference Enrichment.

The local office also participated as an activity provider at Hoosier Outdoor Experience, at Ft. Harrison State Park, Indianapolis, featuring arts & crafts, outdoor cooking, games and sports and outdoor living skills as a sampling of common camp activities.

ACA, Keystone and Other ACA Local Offices Present "Eco-Camp"

ACA, Keystone in partnership with ACA, New York, Upstate New York, Chesapeake, and New Jersey local offices, encouraged owner/operators of camps, parks and recreation sites, and other facilities to celebrate Earth Day by attending the first-ever Eco-Camp Conference held in Allentown, Pennsylvania, on April 23, 2009. The Eco-Camp Conference was presented with generous support from sponsors AMSkier Insurance and The Dime Bank.

Eco-Camp was a new concept for the annual Keystone Conference, which it has presented for eleven years. Designed to teach camps how to save money and natural resources with eco-friendly strategies and sustainable energy systems, and add "green" activities to children's programs, the one-day "green" conference attracted local, regional, and national speakers and nearly 100 attendees.

ACA, New Jersey 2009 Highlights

- Launched the L.E.A.D. (Lead Excel and Develop) program at The Tri-State Camp Conference. Select, high caliber teens from 9 ACA, New Jersey camps were introduced to the camp profession and the American Camp Association by many leading experts in the field.
- As a result of efforts championed by ACA, New Jersey, all ACA-Accredited® camps in New Jersey are exempt from local, county, and state health inspections effective 2009 camp season. This exemption was adopted into state law in May 2009.
- Through a partnership with SCOPE, ACA, New Jersey nonprofit resident camps received \$95,000 in pledges to assist underprivileged children to attend camp.
- ACA, New Jersey Camp Riverbend is the first camp in the state of to generate all its electricity from a solar-powered electrical system.

ACA Regional Conferences Inspire Child and Youth Development Leaders Nationwide

Regional Conferences met with success throughout the country, playing host to camp professionals from staff to directors.

Visit www.ACAcamps.org/conference/conferences.php for a complete listing of conferences.

Local Office Directory



NATIONAL OFFICE

5000 State Road 67 North,
Martinsville, IN 46151-7902
765-342-8456
fax 765-342-2065
www.ACAcamps.org

CHESAPEAKE

Maryland, Washington D.C.

www.ACAChesapeake.org
5841 Brandywood Ln.
Salisbury, MD 21801
800-653-1409
410-548-3770
fax 410-548-3775
njcanter@verizon.net

EVERGREEN

Alaska, Montana, Northern Idaho, Washington

www.ACAEvergreen.org
6523 California Ave.,
S.W., Ste. 305
Seattle, WA 98136-1833
877-888-2267
206-923-2322
fax 206-935-4424
evergreen@ACAacamps.org

GREAT RIVERS

Iowa, Kansas, Nebraska, Western Missouri

www.ACAGreatRivers.org
2335 300th St.
Ventura, IA 50482
888-748-3783
fax 641-927-4428
executive@ACAgreatrivers.org

HEART OF THE SOUTH

Alabama, Arkansas, Kentucky, Louisiana, Mississippi, Tennessee

www.ACAHeartoftheSouth.org
4132 Rocky Branch Rd.
Walland, TN 37886-2902
888-829-2267
865-379-5187
fax 865-983-5393
ACAHeartoftheSouth@ACAacamps.org

ILLINOIS

Northern Illinois

www.ACAil.org
67 E. Madison St., Ste. 1406
Chicago, IL 60603-3014
312-332-0833
fax 312-332-4011
Gordie@ACAil.org

INDIANA

www.ACAIndiana.org
P.O. Box 260
North Webster, IN 46555
888-620-2267
Phone/fax 574-457-4379
executive@ACAindiana.org

KEYSTONE REGIONAL

Delaware, Pennsylvania

www.ACAKeystone.org
P.O. Box 86
Jenkintown, PA 19046
888-917-2267 (PA/DE only)
215-886-5385
fax 215-885-6424
executive@ACAkeystone.org

MICHIGAN

www.ACA-Michigan.org
P.O. Box 6177
Grand Rapids, MI 49516-6177
877-823-0005
616-245-5255
fax 616-245-5259
executive@ACA-michigan.org

NEW ENGLAND

Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, Vermont

www.ACANE-camps.org
80 Westview St.
Lexington, MA 02421-3129
781-541-6080
fax 781-541-6084
camp@ACANE-camps.org

NEW JERSEY

www.ACACampsNJ.org
P.O. Box 672
Pittstown, NJ 08867
877-488-2267
908-238-9900
fax 908-537-2650
executive@ACAcampsnj.org

NEW YORK

www.ACA-ny.org
ACA-NY
1375 Broadway, 4th Flr.
New York, NY 10018-7005
800-777-2267
212-391-5208
fax 212-391-5207
adam@ACA-ny.org

NORTHERN CALIFORNIA

www.ACANorCal.org
P.O. Box 2185
Orinda, CA 94563
415-453-1832
fax 916-635-8640
executive@ACANorcal.org

NORTHLAND

Minnesota, North Dakota, South Dakota

www.ACANorthland.org
4132 88th Ln., N.E.
Circle Pines, MN 55014
800-842-0308
Phone/fax 763-784-5400
ACAnorthland@qwest.net

OHIO

www.ACAOhio.org
5244 Bandon Ct.
Dublin, OH 43016-4312
800-837-2269
Phone/fax 614-766-4519
info@ACAohio.org

OREGON TRAIL

Oregon, Southern Idaho

www.ACAOregonTrail.org
6523 California Ave., S.W.,
Ste. 305
Seattle, WA 98136
503-343-3292
oregontrail@ACAcamps.org

ROCKY MOUNTAIN

Colorado, Wyoming

www.ACARockyMountain.org
P.O. Box 2566
Estes Park, CO 80517
888-926-2267
fax 970-586-5097
ACARockyMountain@ACAcamps.org

SOUTHEASTERN

Florida, Georgia, North Carolina, Puerto Rico, South Carolina

www.ACASoutheastern.org
13000 S. Tryon St., Ste. F #310
Charlotte, NC 28278-7602
919-402-4336
fax 919-794-3274
erica@ACAsoutheastern.org

SOUTHERN CALIFORNIA/HAWAII

Hawaii, Southern California

www.ACASoCal.org
P.O. Box 712218
Los Angeles, CA 90071-7218
213-483-4300
760-345-2926
fax 213-989-6814
info@ACAsoCal.org

SOUTHWEST

Arizona, Nevada, New Mexico, Utah

www.ACASouthwest.org
2474 E. Oakland St.
Gilbert, AZ 85296-9137
800-265-1917 (message)
480-557-1142
fax 775-993-5717
swcamps@qwest.net

ST. LOUIS

Southern Illinois, Eastern Missouri

www.ACAStLouis.org
730 Walnut Creek Ln.
Town and Country, MO 63017
314-616-7301
sherwdx@aol.com

TEXOMA

Oklahoma, Texas

www.ACATexoma.org
P.O. Box 472264
Garland, TX 75047
888-559-2267
danishaw@ACAtexoma.org

UPSTATE NEW YORK

(Includes all other counties in New York not covered in the ACA, New York local office)

www.ACAUpstateNewYork.org
9200 Sixty Road
Phoenix, NY 13135
315-399-0860
fax 315-695-2500
usnyaca@twcnny.rr.com

VIRGINIAS

Virginia, West Virginia

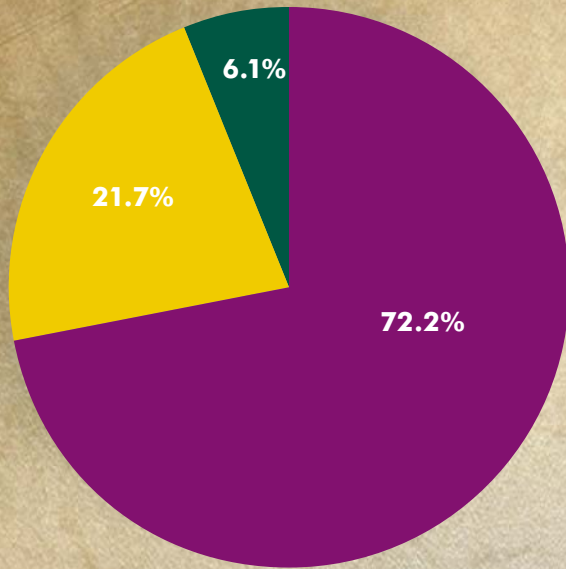
www.ACAVirginiasCamps.org
P.O. Box 697
Clarksville, VA 23927
800-347-7523 (VA, WV,
NC, DC, MD)
Phone/fax 919-603-0445
ACAVirginias@ACAcamps.org

WISCONSIN

www.ACAWisconsin.org
N. 9659 Hopfensperger Rd.
Appleton, WI 54915
920-716-4133
ACAWisconsin@sbcglobal.net

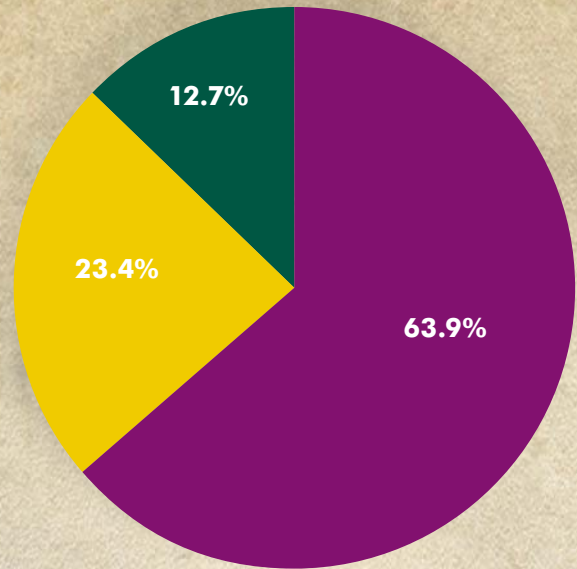


Financial Analysis



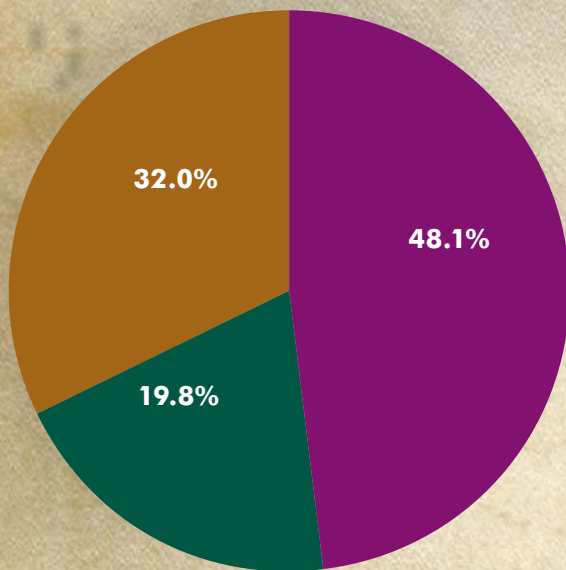
2008 EXPENSES

Program Services	3,329,702	72.2%
General and Administration	999,225	21.7%
Fund Raising	282,793	6.1%



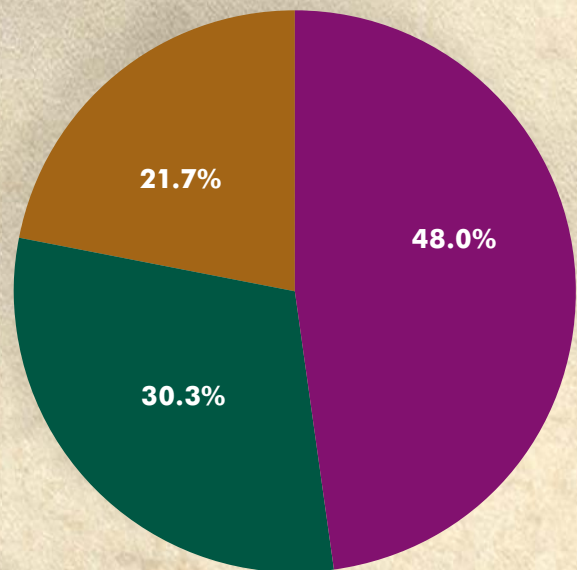
2009 EXPENSES

Program Services	2,746,232	63.9%
General and Administration	1,007,917	23.4%
Fund Raising	546,675	12.7%



2008 REVENUES

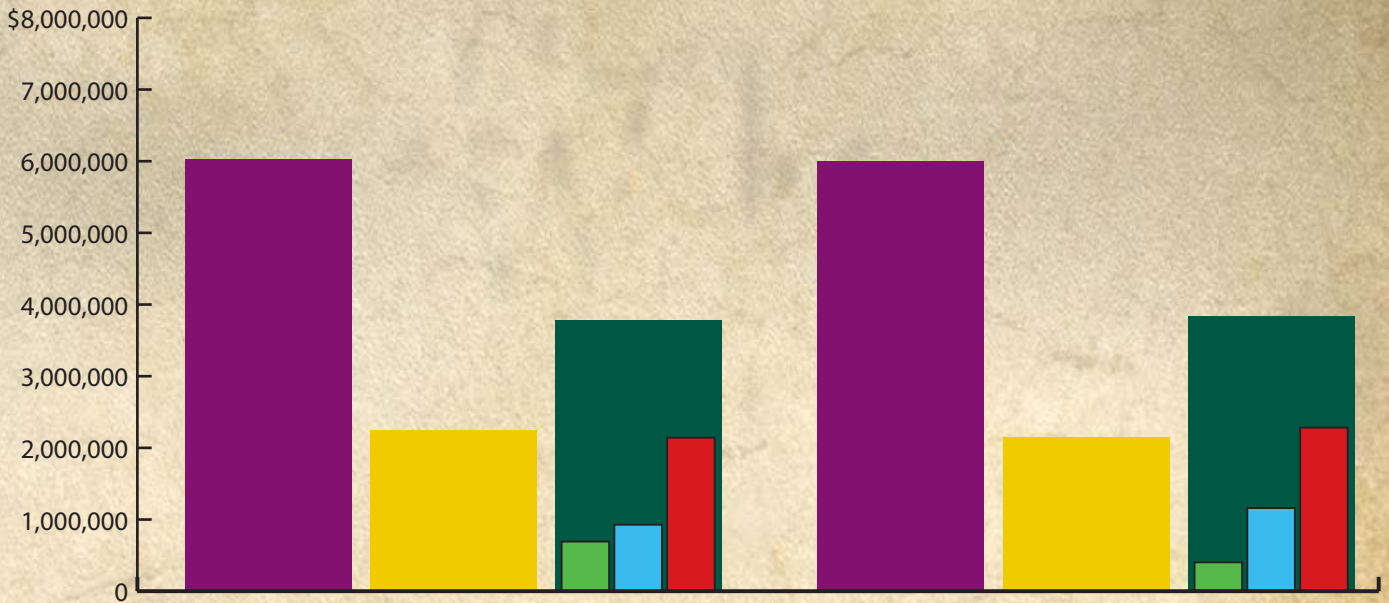
Dues and Fees	2,074,832	48.1%
Contributions and grants	854,579	19.8%
Program Services	1,381,647	32.0%



2009 REVENUES

Dues and Fees	2,084,530	48.0%
Contributions and grants	1,315,593	30.3%
Program Services	943,845	21.7%

FINANCIAL POSITION ANALYSIS






2008

 Assets	6,026,863
 Liabilities	2,240,231
 Net Assets	3,786,632




2009

 Assets	5,983,895
 Liabilities	2,154,119
 Net Assets	3,829,776

Net Asset Analysis

 Unrestricted	696,568
 Temporarily Restricted	933,578
 Permanently Restricted	2,156,486

Net Asset Analysis

 Unrestricted	395,633
 Temporarily Restricted	1,154,813
 Permanently Restricted	2,279,330

I want to go back to camp because

"Being at camp, I met people from a lot of countries, and they were nice to me and taught me a lot of stuff."

12-year-old camper

ACA Supporters Fiscal Year 2009 (July 1, 2008 – December 15, 2009)

Camp Leaders (gifts \$100,000 and over)

Lilly Endowment Inc.
Markel Insurance Company

President's Circle (gifts \$10,000 and over)

Scott Brody
Camp Stewart for Boys Inc./
Kathy and Si Ragsdale
Don and Carole Cheley
George and Marla Coleman
Robert and Sue Lebby
Andy Lilienthal and Laura
Blaisedell
Doug Pierce

Camp Ambassador (gifts \$5,000 and over)

ACA, New York
Association of Independent
Camps
Elizabeth Beck
Rick Benfield
Catalina Island Camps/
Horner Family
Michael and Leslie Cohen
Dayna and Terry Hardin
Tom Sawyer Camps/
Horner Family

Camp Leaders (gifts \$2,500 and over)

ACA, New England
ACA, New Jersey
ACA, Texoma
Jeff Ackerman
and Bobbi Wittenberg
Breezy Point Day Camp, Inc.
Jordan and Jessica Coleman
Ross Coleman
Ivy League Day Camps
New Jersey
William Rubenstein
David Tager

Camp Believers (gifts \$1,000 and over)

ACA, Chesapeake
ACA, Evergreen
ACA, Heart of the South

ACA, Illinois
ACA, Indiana
ACA, Keystone Regional
ACA, Northern California
ACA, Northland
ACA, Ohio
ACA, Rocky Mountain
ACA, Southern California/
Hawaii
ACA, Southwest
ACA, Upstate New York
ACA, Virginias
ACA, Wisconsin
Charles and Alina
Ackenbom

Brant Lake Camp, Inc.
Camp Shodack/Paul
Krouner
Camp Vega
Noel Corpuel
Ian Garner
William John Hall
Gordon Josey
Jeffrey Konigsberg
Scott and Andrea Ralls
Tom Rosenberg
and Pam Sugarman
Ann Sheets
Peter Surgenor
Judy Talbot
Edward "Skip" Walton
Western Association of
Independent Camps

Camp Champions (gifts \$250 and over)

ACA, Great Rivers
ACA, National Staff
Agawam Council
Akron YMCA
Alford Lake Camp
All Road Communications
Allegheny East Conference
Seventh Day Adventist
American Collegiate
Adventures
American Hellenic
Education Center
American Military Academy

Androscoggin
Angel View
Army and Navy Academy
Aztec Promotional Group, LP
Camps Baco and
Che-Na-Wah
Bank Street Summer Camp
Bauercrest
Beaver Country Day School
Becket Chimney Corners
YMCA
Rhonda Begley
Deb Bialeschki
Big Lake Youth Camp
Birch Aquarium at Scripps
Birch Hill Camp
Hille Blackshaw
Blue Ridge School
and Camp Purchasing
Partners
Blue Star Camps
Boys and Girls Clubs
of Atlanta
The Breene Family
Jani Brokaw
Bronx YMCA of Greater
New York
Brooks School
Buckley Country Day School
BUNAC
C5 Youth Foundation
of Southern California/
Camp Paintrock
Camp Alleghany
Camp All-Star
Camp Birchwood
Camp Cedar
Camp Champions
Camp DeSoto
Camp Downer
Camp Fire USA Long Beach
Area Council
Camp Hillard, Inc.
Camp Kawanhee
Camp Kenwood
and Evergreen
Camp Kinneret Day Camp
Camp Kweebec, Inc.
Camp Li-Lo-Li

Camp Lohikan, L.L.C.
Camp Marist
Camp Med-O-Lark
Camp Oliver
Camp Ozark
Camp Pemigewasset, Inc.
Camp Pontiac
Camp Ramah in the Berkshires
Camp Ramah in the Poconos
Camp Rockmont
Camp Rosmarin, Inc.
Camp Scatico, Inc.
Camp Schodack
Camp St. Charles
Camp Starlight
Camp Thunderbird, Inc.
Camp Ton-A-Wandah
Camp Walden
Camp Walden, Inc.
Camp Watonka
Camp Waubanong
Camp Wildbrook, LTD
Camp Winnataska
Camp Young Judaea
CampBrain
Camping and Education
Foundation
CAMPWISE by RecSoft
Canyon Creek Properties, L.L.C.
Cape Cod Sea Camps
Central Florida YMCA
Champion Day Camp
Chestnut Lake Camp
Chinatown YMCA
Chippewa Ranch Camp
Joseph Chou
Cho-Yeh Camp
and Conference Center
Civilian Marksmanship Program
Clearwater Camp, Inc.
Clifton 4-H Camp
Colorado Yurt Company
Columbia Association
Greg Cronin
Darrow Wilderness Trip Camp
Diabetes Association, Inc.
Douglas Ranch Camps, Inc.

DuBois Center	James "Pop" Hollandsworth	Mohawk Day Camp	Skylake Yosemite Camp
Echoing Hills Village, Inc.	Horizon Camp, Inc.	Matt and Judy Montagne	Peg Smith
Will Evans	Thomas Horner	Mother of Hope Day Camp	Society for Christian Activities
Tom Ewan	Sarah Horner-Fish	Nabby Day Camp	Society of St. Vincent de Paul Los Angeles
Experiential Resources, Inc.	John Howe	National Joint Powers Alliance	The SoyNut Butter Company
Falling Creek Camp, Inc.	Huckins Carroll County YMCA	New Camps, Inc.	Spring Lake Day Camp
Christine Felman	Larry Hutchins	New Dimensions	Erica Stein
Flint Michigan YMCA	Indian Head Camp	New England Camp Discounter	Deborah Stemme
Four Winds and Westward Ho	IntelliCorp Records, Inc.	Norman Bird Sanctuary	Debbie Stubblefield
Franciscan Brothers	International Counselor Exchange Program	North Carolina State 4-H Department	Suffolk County Cornell Cooperative Extension
Mary Helen Franko	James J. Harris YMCA	North Carolina United Methodist Camp and Retreat Center	Tabor Academy
Friendly Pines Camp	JCC	North Country Camps, Inc.	Tates Day Camp
Friends Academy	Jewish Big Brother Big Sisters	Northeastern Ohio 4-H Camps, Inc.	Posie Taylor
Fundamentals Sports Camp, Inc.	Laurie Johnston	Outdoor and Retreat Ministries	Texas Elks Camp
Future Leaders of America, Inc.	K and K Insurance Group, Inc.	Pali Mountain Camp and Conference Center	The Camp Doctor, Inc.
Gainey Foundation	Kaleidoscope, Inc.	Park River Lutheran Bible Camp	The Malvern Group
Barry Garst	Kama'aina Kids	Pierce Country Day Camp	The Salvation Army of Hartford, Connecticut
Geneva Glen Camp, Inc.	Amy Katzenberger	Plantation Farm Camp	The Salvation Army of Louisville, Kentucky
Vance Gilmore	KenMont and KenWood Camps	Linda and Richard Pulliam	The Salvation Army of New York, New York
Girl Scout Council Orange County	Sharon Kosch	Raquette Lake Camps, Inc.	The Salvation Army of Syracuse, New York
Girl Scouts of Eastern Missouri	Lake Delaware Alumni Association	Red Pine Camp Foundation, Inc.	Denise Thomson
Girl Scouts of Eastern Pennsylvania	Lake Naomi Club	Red Wing Family YMCA	Alfred Thompson
Girl Scouts of San Jacinto Council	Liberty Lake Day Camp	Jacqui, Don, and Gabrielle Raill and Camp Ouareau	Chris and Simonida Thurber
Girl Scouts of Western Pennsylvania	Lions of Multiple District 35	Judith Reilly	TIC Computer Camp
Gold Arrow Camp	Mark H. Lipof	Scott and Kay Rice	Timanous
Susan Goldberg	Phillip Lovell	Ripken Baseball	Timber-lee Christian Center
Jeff Grabow	Harriet Lowe	River Way Ranch Camp	Tripp Lake Camp
Greater St. Louis Community Foundation	Richard Lowe	RiverWorks Discovery	TVRC Education Foundation
Ed Greene	Lutheran Camping of Central Pennsylvania	Rolling Hills Country Day Camp	Diane Tyrrell
Guarantee Trust Life Insurance Company	Maksin Group	Ronald McDonald House Charities	Union for Reform Judaism, Californian
Guided Discoveries, Inc.	Mansfields Holiday Hill	Sanborn Western Camps	Union for Reform Judaism, New York
Gwynn Valley	Maplewood Country Day Camp	Ed Schirick	United Church of God
The HCA Foundation	Alex Markoff	Schirick and Associates Insurance	Valley Mill Camp, Inc.
Susan Haber	Martin Luther Camp Corporation	Share, Inc.	Variety Club Camp and Development Center
Karla Henderson	Mataponi, Inc.	Sharon Country Day Camp	John A. Villapiano
Hi Hills Day Camp	Medomak	Danielle Shaw	Art and Rachel Wannlund
Hibbs Hallmark and Co.	Rhonda Mickelson	Sierra Canyon Day Camp	Waterbury YMCA
Hidden Pines Ranch	Midwest Association of Independent Camps	Shari Sigoloff	Adam Weinstein
Hidden Pond Day Camp	Mill Road Day Camp		Willow Lake Day Camp
Tom and Catherine Holland, Togram Park Charitable Fund of the Greater St. Louis Community Foundation	James Miller		Wingate Kirkland Operating, L.L.C.
	Mission Presbytery Outdoor Ministry		Wisconsin Youth Company

ACA Supporters Fiscal Year 2009 (July 1, 2008 – December 15, 2009) — continued

Woodcraft Rangers
 Wyman Center, Inc.
 YMCA Camp Belknap, Inc.
 YMCA of Columbia
 Willamette
 YMCA of Delaware
 YMCA of Greater Hartford
 YMCA of Greater High Point
 YMCA of Northwest North
 Carolina
 YMCA of the Triangle Area
 YMCA of Wooster
 You CAN Do The RUBIK'S
 Cube
 YouthCare MGH
 Alan Yuspeh

Camp Supporters **(gifts \$100 and over)**

Adventure Unlimited, Inc.
 Maile Armstrong
 Steve and Susan Baskin
 Allen Beavers, Jr.
 David Berkey and Melinda
 Trotti
 Breezy Point Day Camp, Inc.
 Donald Brown
 Melea Brown
 Kim Bruno
 Bug Juice Properties, Inc.
 Camp Friendship
 Camp Highroad
 Camp Holiday Trails
 Camp Horizons
 Camp Lokanda
 Camp Millhouse, Inc.
 Camp Mont Shenandoah
 Camp Skyline Ranch
 Camp Speers Eljabar YMCA
 Camp Tecumseh
 Camp Tecumseh YMCA
 Camp Twin Creeks
 Capital District YMCA
 Cavaliers Day Camp
 Richard Chamberlain
 Jeff Cheley
 Bradley Chotiner
 John Cloninger

Anne Connors
 Corporate Image Promotions
 Brian Crater
 Lori Daniel
 Danny Dawdy
 Jonathan Deren
 James Dunn
 John Edwards
 Nannette Enloe
 Katie Enney
 Mary Ennis
 The Enterprise Group
 Frank Fagan
 Francis Fitzgerald
 Forest/Indian Acres
 Herve Fortin
 The Fresh Air Fund
 Peter Fritts
 Deb Gass
 Green River Preserve
 Heart O' The Hills Camp
 Kimberly Johnson
 Jane Jopling
 John Jorgenson
 Joseph Kushner Hebrew
 Academy
 Joy Outdoor Education
 Center
 Michael Junsch
 Linda Kotowski
 Cassandra LaBella
 Frederick Lane
 Duncan Lester
 Robert Lester
 Lutheran Retreats Camps
 and Conferences
 Vi Martin
 Beverly McEntarfer
 James McPartlin
 Marcia Meador
 Meadowbrook School
 of Weston
 Jan and Doug Milligan
 Gerald Mobley
 Bob and Cindy Moore
 Barbara Nicholas
 Dan O'Neil
 Cathy Palmer

Nina Pierson
 Pinnacle Sports
 Mitchell Popple
 Quest Camp
 Roy Quist
 Red Robin Country Day
 School and Camp
 River Riders, Inc.
 Riverwoods Christian Center
 Mary Rogers
 Chris Bunkie Roy
 Saint Joseph High School
 Michael Saltzstein
 Seashore Day Camp
 Jennifer Selke
 Sierra Adventure Camps
 Taum Sauk
 The Salvation Army
 U.S. Food Service
 University Student Union
 Grace Upshaw
 Kate Weidner
 Susan Welch
 Westmarks Camp Funtime
 Westview on the James
 Camp/Retreat
 Wyonegonic Camps
 Frann Zverina

Friends of Camp

Katherine Abrams
 Absolute Sports, L.L.C.
 Beatrice Ackenbom-Kelly
 Wendy Adachi
 Brigitta Adkins
 Sonny Adkins
 Morgan Aery
 Renee Allen
 American Bedding Mfg.,
 Inc.
 Badyr Aschkar
 Delmar Bachert
 Michael Bachmann
 William Bailey
 Erin Bain
 Bankers Insurance
 Cathy BarBee
 William Becker

Phillip Bestor
 Kim Betts
 Paul Bidwell
 Jon Biedermann
 Gary Bloom
 Norma Borgmann
 Lynne Bowers
 Bryan Branch
 Rachel Bredemus
 Terry Bredemus
 Anne Brienza
 Kim Brosnan
 Browne Summer Camp
 Buckley Country Day Camp
 Bunk1.com
 Eleanora Burrigh
 Jediah Byrom
 Barbara Cage
 Manella Calhoun
 Cali Camp Summer Day
 Camp
 Camp Cedarbrook in
 the Adirondacks
 Camp Marymount, Inc.
 Camp Motorsport
 Camp Shomria
 Camp Sloane YMCA
 Camp Wood YMCA
 Kelly Carew
 Margaret Carroll
 Beth Chamblin
 Pablo Casas Alatrisme
 Children's Association
 for Maximum Potential
 City of Lebanon, NH
 Cleveland Sight Center
 Bonnie Closey
 Heidi Coagan
 Bonnie Cochran
 Elizabeth Cochran
 Colvig Silver Camps, Inc.
 Glynis Conyer
 Susan Crouch
 CYO of the Archdiocese
 of Indianapolis
 Christina Daniels
 Lauren Day
 Destination Science

Brenda Dewberry
 Barbara Dohner
 Dale Dohner
 Jo Ann Dominic
 Denice Dunn
 John Duntley
 Steven Eisen
 Ben Esposito
 Mary Steed Ewell
 Allison Faricy
 Audra Feierstein
 Stephen Fine
 Elaine Finnegan
 Barbara Fisher
 Kenneth Fortuna
 Marcia Galazzi
 Milisa Galazzi
 Cheryl Gans
 Richard Garbinsky
 Daniel Gelineau
 Tammy Gibbs
 Gnaw Bone Camp, Inc.
 GoodSearch
 Fred Greenburg
 Fred Guzman
 David Haber
 Sue Ann Hackett
 Thomas Hannaford
 Susan Harker
 William Harvie
 Dan Hayes
 Cheryl Hecker
 Marvin Heimbach
 Laurie Herbert
 Tracie Hicks
 Hidden Pond Day Camp,
 The Rinx
 Ralph Hittman
 Holmes Presbyterian Camp
 and Conference Center
 Idyllwild Pines Camp and
 Conference Center
 IGIVE.com
 Melany Irvin
 Johnny B's, Inc.
 Deborah Jones
 Melissa Jones
 JustGive
 Tatsuya Kanayama
 Gordon Kaplan

Carrie Kashawlic
 Killololet
 Brian Kindsfather
 Barbara Kirsh
 Eleanor Kloeppel
 Don Klotz
 Coleman Knight
 Annie Korn
 Owen Langbart
 Scott Lantzman
 Guy Latour
 Anthony Lea
 Barry LeNoir
 Ann Letteer
 Suzanne Levin
 Donald Levy
 Dan Lichtenstein
 Kendra Liddicoat
 Lions District 46
 Jason Liou
 Sharon Livingston
 Ralph Lowder
 Caroline Lowsma
 Herberta Lundegren
 Jamie Mafдали
 Pamela Maloof
 Rudy Marquez
 Gil Mason
 Paula McCarns
 John Paul McNeal
 Robert Meadows
 Eliezer Melendez
 Marilyn Meyer
 Rhonda Mickelson
 Alison Mizen
 Montclair YMCA Day Camp
 Fumio Morooka
 Stephen Morris
 Cathie Mostovoy
 Kathleen Muller
 Genny Nadler
 N.E.S.A.C.C./Neshaminy
 Kids Club, Inc.
 Summer Camp
 North Shore Country
 Day School
 Tim Nowak
 Nancy Nozik
 Oak Knoll School
 Oneka

Weston Outlaw
 Jocelyn Palm
 La Tonya Parker Outley
 Jack Pearse
 Stephen Perry
 Linda Porter
 Gwynn Powell
 Progressive Graphics
 Robert Pryor
 Robyn Ratcliff
 Betsy Reese
 Richmond Restaurant
 Janet Ridenour
 Laurie Rinke
 The Rivers School
 Corporation
 Rosmarins Day Camp
 Karen Roth
 Howard Rothenberg
 Paula Rothman
 Curtis Rowland
 Sally Rowland
 Emily Ryman
 Renee Sack
 Safeguard
 Lisa-Beth Sanford
 Kenneth Saville
 Catherine Scheder
 Tom and Meggan Schenk
 Donald Schmuckal
 Emily Scott
 Wendy Scott
 Donna Sealy
 Sarah Seaward
 Nathaniel Shed
 Burnette Sheffield
 Rae Shiau
 Andy Shlensky
 Syrl Silberman
 Patrick Smith
 Patti Smith
 Elizabeth Snell
 Pat Sorrells

Matt Spalding
 Megan Stanek
 Andrea Stearley
 Sam Steiger
 Rob Stout
 Philippe Studer
 The Care of Trees
 The Park Slope Day Camp
 Lou Thalheimer
 Grechen Throop
 Tim Horton Children's
 Foundation
 Dorcas Tomasek
 Dean Tooley
 Sherman Toufar
 Town of Merrimack Parks
 and Recreation
 Teresa Tucker
 Jennifer Tumey
 Femi Watson
 Anna Weigand
 Adam Wichern
 Rachel Williams
 Sandy Wingard
 Patricia Wrath
 Susan Yoder
 Debra Zvanut



I want to go back to camp because . . .

"I can see nature up close and learn good things and make many new friends."

12-year-old camper

Acorn Society Members as of November 23, 2009

Charles Ackenbom Palmyra, Virginia	Patrick and Lisa Butcher Pinehurst, North Carolina	Jack Ellena Susanville, California	Karla Henderson Raleigh, North Carolina
Janice Adams Strafford, New Hampshire	Richard and Ann Chamberlain Brentwood, New Hampshire	Clark and Marilyn Ewing Ann Arbor, Michigan	John Hicks Lithia, Florida
Gail Albers Estes Park, Colorado	Brooke Cheley Klebe Denver, Colorado	Joan Farrow Monticello, New York	Ingrid Hilton Mesa, Arizona
Ed and Nancy Andrews Orono, Maine	Donald and Carole Cheley Denver, Colorado	Abbott and Gale Fenn Middlebury, Vermont	James and Marjorie Hollandsworth Huntington, West Virginia
Tom and Nancy Armstrong Buzzards Bay, Massachusetts	Jeff Cheley Denver, Colorado	Michaela Fogerty Portland, Oregon	Mike and Sally Horner Altadena, California
Armand and Beverly Ball Sanibel Island, Florida	Kathleen Cohan Plymouth, Massachusetts	Helen Fondren Lingle Nokomis, Florida	Sarah Horner Fish Altadena, California
Althea Ballentine Wolfeboro, New Hampshire	Arnold and Annebelle Cohen Manchester, New Hampshire	Herve Derek Fortin Van Nuys, California	John T. and Sue Howe Bellingham, Washington
Steve and Susan Baskin Marble Falls, Texas	David and Susan Cohn Tucson, Arizona	Nancy Frankel Bedford, New Hampshire	Marian Howe Andersen- Herndon Fresno, California
Nancy Bauer Ely, Minnesota	George and Marla Coleman Merrick, New York	Paul and Betty Frisbie Boulder Junction, Wisconsin	Larry and Eileen Joseph Atlanta, Georgia
Cynthia Beaudion Boston, Massachusetts	Jordan and Jessica Coleman Santa Clarita, California	Peter and Marianne Fritts Isle of Palms, South Carolina	Rocky and Kay Kester Oliver St. Clair, Missouri
Allen Beavers West Hartford, Connecticut	Ross Coleman Merrick, New York	Barry Garst Salem, Virginia	John and Carol Kornitzer Shawnee Mission, Kansas
Ursula Bell Whittier, California	Mr. and Mrs. Ronald Cook Potosi, Missouri	J. Grant and Ruth Gerson Agoura, California	Patti Kortkamp Kansas City, Missouri
Judith Bevan Banner Elk, North Carolina	Mr. and Mrs. Sam Cote Eden Prairie, Minnesota	June Gray Raymond, Maine	Valery Kostin Scarborough, Maine
Deb Bialeschki Estes Park, Colorado	Connie Coutellier Monrovia, Indiana	Ted Halpern Jenkintown, Pennsylvania	Scott Lantzman Livingston, New Jersey
Marvin and Annette Black Philadelphia, Pennsylvania	Anna Crew Southbury, Connecticut	Dudley and Wendy Hamlin Mansfield, Connecticut	Robert and Sue Lebby Tucson, Arizona
Mickey and Barbara Black Jenkintown, Pennsylvania	William Danforth St. Louis, Missouri	Pat Hammond Estes Park, Colorado	Jane Lichtman Maplewood, New Jersey
Michael Brandwein Lincolnshire, Illinois	Cpt. Dean M. and Deborah Davis Houston, Texas	Mr. and Mrs. Robert Hanson Walnut Creek, California	Andy Lilienthal South Portland, Maine
Harold Breene Warren, New Jersey	Rev. William L. and Elaine Deutsch Millerburg, Kentucky	Dayna Hardin Glencoe, Illinois	Phil Lilienthal Reston, Virginia
Jani Brokaw Bethel, Connecticut	Jack and Olivia Dowell Drasco, Arkansas	Sister Marie Karen Hawkinson Menomonie, Wisconsin	L. W. Thompson and Bonnie Lincoln South Dennis, Massachusetts
Kathy Buss Juneau, Alaska	Bari Dworken Pomfret Center, Connecticut	Thomson Heinrichs Detroit, Michigan	Armin and Virginia Luehrs Eden Prairie, Minnesota
		Hermine Hemphill Odessa, Texas	Mike MacDonald Florissant, Colorado

T. Grace Macdonald
Mayfield, Michigan

Robin Manison
Friendswood, Texas

Vi Martin
Spokane, Washington

Charles W. McGrady
Tuxedo, North Carolina

Robert and Nan McKinlay
Redmond, Washington

Andrew and Jean McMullan
Vero Beach, Florida

Sue McMullan
Cape Elizabeth, Maine

Henry and Jill Meares
Mills River,
North Carolina

Rhonda Mickelson
Estes Park, Colorado

Edith Middleton
Seattle, Washington

Darrow Milgrim
Agoura Hills, California

Beverly Miller
Leawood, Kansas

Frederick Miller
Chatham, Massachusetts

John and Bonnie Miller
Friendship, Indiana

Jim and Denise
Montgomery
Miami Beach, Florida

Alan and Michelle Ordway
Bridgton, Maine

Jack Pearse
Waterloo, Ontario

Theresa Phinney
Rancho Palos Verdes,
California

Diane Pick
Livingston, Texas

Charles and Nell Poolos
Gainesville, Georgia

Rodger and Candy Popkin
Hollywood, Florida

Rosalie Popkin
Key Biscayne, Florida

Glenn Poulter
Green Valley, Arizona

Linda Pulliam
Clarksville, Virginia

Marie Ray
Columbus, Ohio

Dennis Regan
Stamford, Connecticut

Robert and Joy Rick
Woodbury, Minnesota

Mary Rogers
St. Louis, Missouri

Tom Rosenberg
Asheville, North Carolina

Mary Ellen Ross
Kane, Pennsylvania

Saul Rowen
Topanga, California

Marge Scanlin
Manheim, Pennsylvania

Steve and Barbara
Schainman
White Plains, New York

Edward and Cathy Schirick
Rock Hill, New York

Frank and Jean Schmidt
Smith
Black Mountain,
North Carolina

Martha Lou Schove
Rector, Pennsylvania

Ann Sheets
Ft. Worth, Texas

Carol Sigoloff
St. Louis, Missouri

Richard and Katherine Smith
Cherry Hill, New Jersey

Jay Stager
Northport, Maine

Amy Stein
Elmsford, New York

Alan and Gail Stolz
Westport, Connecticut

Carol Sudduth
Denmark, Maine

Steve Sudduth
Denmark, Maine

Peter Surgenor
Holmes, New York

Robert and Charlotte
Telleen
Phoenix, Arizona

Edward Turn
Andover, Connecticut

Dorothy Van Loon
Alameda, California

Wes Voigt
Hendersonville,
North Carolina

Edward A. Walton
Ann Arbor, Michigan

Arthur and Rachel
Wannlund
Woodland Park,
Colorado

Joanna Warren Smith
Santa Monica, California

Frank and Buena Washburn
Salem, Oregon

Sherri Weidman
Ft. Wayne, Indiana

Shirley Weiner
Milwaukee, Wisconsin

Suz Welch
Boone, Iowa

Scott Whipple
San Francisco, California

Velta Wieters
Sarasota, Florida

(1 Anonymous)

Living Endowment

Carl Andersen
Ralston Bauer
Barbara Braxdale
Max and Marion Caldwell
Reynold Carlson
Ruth Carlson
Betty Cobb

Judy Cote
R. F. "Brownie" Cote
Dorothy Curtin
Tom Curtin
Elizabeth Danforth
Louise Davis
S. Cooper Dawson
Karl Dowd
Jacqueline Ellena
Jesse Farrow
Howard Gibbs
Len Gordon
Libby Halpern
Catherine "Kit" Hammett
Helen Haskell
Dan Hemphill
John L. Holden
Ruth T. Howe
Ruth Isserman
Dorothy Jean Kerr
Edie Klein
Millie Kriebel
Wilbur Kriebel
Frances Kruger
Joseph Kruger
Charles Kujawa
James LeMonn
John MacBean
Roderick MacRae
Tom Manison
Judy Miller
Stanford Miller
Judith Myers
Edna Newman
Irving Newman
Howard Patton
Herman Popkin
Rusty Poulter
Barbara Rankin
Fred Rogers
Marlys Rogers
Allen Sigoloff
Sonya Staff
Karen Stager
Morry Stein
George Sudduth
Betty van der Smissen
Robert Watkins
Jack Weiner
Nelson Wieters
Barbara Winslow

2009–2010 Governance

ACA National Board of Directors

As of Time of Publication

Executive Committee

Peter Surgenor, C.C.D.

President
New York (2011)

Scott Brody

Vice President
New Hampshire (2010)

Art Wannlund

Treasurer
Colorado (2010)

Rich Garbinsky

Ohio (2010)

Peg Smith

Chief Executive Officer
Indiana (Non-Voting Member)

Board Members

Greg Cronin, C.C.D.

Virginia (2010)

Anthony deGuzman

Pennsylvania (2012)

Ellen Gannett

Massachusetts (2012)

Ed Greene, Ph.D.

New Jersey, (2011)

Dayna Hardin

Illinois (2012)

Sylvester Johnson

North Carolina (2012)

Gwynn Powell, Ph.D.

Georgia (2010)

Rick Roth

New York (2012)

Posie Taylor

Vermont (2011)

Board Members (cont.)

Michael Thompson

Massachusetts (2012)

Glynn and Jo-An Turman

California (2011)

Diane Tyrrell, C.C.D.

Virginia (2010)

Alan R. Yuspeh

Tennessee (2011)

Ex-Officio Voting member

Ann Sheets

Ohio (2012)

Association of Independent Camps President

Robert Lebby

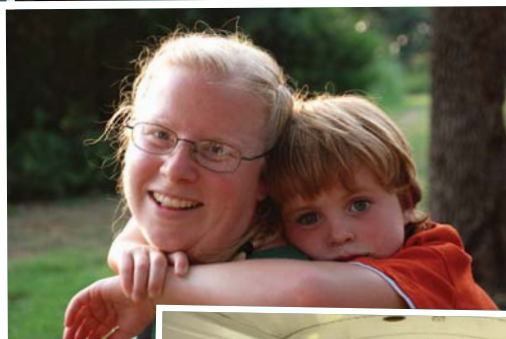
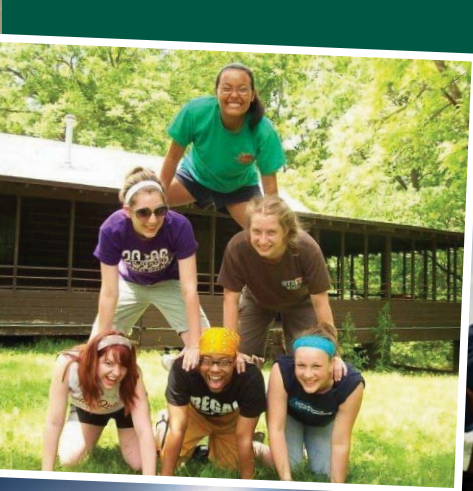
Wisconsin (2011)



To contact a national staff member, visit www.ACAcamps.org/about/staff.php.



BECAUSE of CAMP . . . TM



so much is possible



Celebrating 100 Years
•1910-2010•

American Camp Association
5000 State Road 67 North
Martinsville, Indiana 46151-7902

phone 765-342-8456
fax 765-342-2065

www.ACAcamps.org
www.CampParents.org

