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# 2019 IMPACT REPORT

american Amp association®



# A Message from the Board Chair

The year 2019 was an incredible one for the American Camp Association, and with the arrival of 2020, we find ourselves at an important crossroads. We are building on the work of the dedicated volunteers and professionals who created our new 2020–2024 Strategic Plan that will chart our path forward for the next five years. To bring this plan to life, our team of professionals is engaged in implementation planning, the creation of workflows, and key performance indicators that will guide our work going forward and hold us accountable to the audacious goals we have set for ACA and the field. Our ACA Board will provide oversight to this process and take on its role of providing the leadership to develop the resources to achieve these important objectives.

We are inspired by this collective focus on expanding reach, relevance, and equitable access to camp experiences for all. Our strategic plan truly highlights increasing public awareness of ACA Accreditation while championing quality, youth development, and growth on the national stage. To do this, we've taken important steps to scale our organization in a way that will allow us to serve more camps and camp professionals, increase access to positive camp experiences, and increase consumer awareness of the value of camp experiences for individuals of all backgrounds and ages.

Together, as camp professionals, camp operators, parents, businesses, and individuals who lift up and celebrate the positive impact of camp, we have celebrated many successes in FY2019.

The 2019 ACA National Conference, *Empowering Communities*, served a record-setting crowd that included participants, speakers, guests, and exhibitors from all backgrounds. Networking events designed to expand our powerful learning community helped to underscore the theme, and participants had access to more than 175 educational and research-related offerings.

ACA took significant strides in the field of government relations. In the spring of 2019, the State Department — with advocacy and leadership from ACA — eased its 2017 self-imposed cap on the J-1 Visa Cultural Exchange Program. The new 5-percent increase allowed camps to offer quality experiences to hundreds more cultural exchange program participants.

Additionally, ACA's advocacy team held numerous in-depth conversations with members of Congress and officials at the White House and Treasury Department seeking to restore the deductibility of meals served to staff members, which was lost in the 2017 federal tax overhaul. We are hopeful that these efforts will soon yield good news for the private camps that were significantly impacted by this change. Camps have long struggled with the complexity of the federal recreational permit system. The new Simplifying Outdoor Access for Recreation (SOAR) would greatly improve the permitting process for camps that operate on federal lands. Through ongoing advocacy, ACA is strongly supporting this legislation.

As we look to fiscal year 2020, we look forward to taking further steps in implementing the new strategic plan and seizing opportunities to positively influence the camp community, allowing children, youth, and adults from all backgrounds and means access to quality camp experiences. We know camp changes children's lives in rich and meaningful ways, and ACA is deeply committed to including many more of America's children in our camp communities.

As we focus on the work ahead, I want to personally thank each and every one of our volunteers and supporters. Without you, all the important work we do would not be possible.

With gratitude for our caring community of volunteers and professionals,

# A Message from the President/CEO

Ten years from now, when we look back at fiscal year 2019 (FY19), I know we will be proud of the steps we took as an organization to develop and adopt our 2020–2024 Strategic Plan to grow the reach, relevance, and community of accredited camps and engaged members. The important research that went into this year's efforts involved more than 270 individuals in conversations about who we are, where we have been, and the future of camp. These inspiring conversations provided the ACA National Board with valuable insights and reinforced our gratitude for our passionate and deeply engaged community of camp professionals.

Together we set important Association targets toward a future built on four key areas of organizational development:

- Advocating for children and youth by establishing camp as a vital and enriching developmental and educational experience.
- Advancing the reach and relevance of camp by expanding equitable access to camp and growing the camp community through diversity and inclusion.
- Driving high-quality camp experiences through evidence-informed practices, industryleading evaluation tools, and exceptional professional development.
- Ensuring ACA's ability to grow and achieve its mission by improving organizational strength, capacity, and alignment.

Our focus on these goals will evolve our organization rapidly and at times may challenge us to think outside our historical understanding of what camp looks like. Our purpose has been, and will continue to be, our collective call to provide safe and engaging camp experiences for all children, youth, and adults. For generations, camp experiences have given campers of diverse ages, interests, and backgrounds the opportunity to form positive relationships, spend time outdoors, and learn new skills. Today high-quality, immersive camp experiences are recognized for the essential social-emotional educational advantages they provide for participants and staff of all ages.

In FY19 we advanced our mission through multiple initiatives. Among them, our **Youth Impact Study research** documented credible evidence of the lasting social and emotional learning that happens during ACA Accredited camp experiences. We are a rich, meaningful, and permanent part of the learning landscape.

With strategic focus and purposeful resourcing, our Camps on Campus initiative continues to grow. Throughout FY19, we continued to build relationships with colleges and universities across the country and have seen many more large institutions begin the process of moving forward with ACA accreditation.

Finally, FY19 showed great advancement in the ACA Accreditation Program through the rollout of the 2019 edition of the improved ACA standards. Standards chairs from across the country met for two-anda-half days of training that largely focused on implementing the new standards to great success.

I am very grateful for each of our nearly 2,000 volunteers and donors; as a direct result of their devoted generosity, 2019 was an exceptional year! I cannot wait to see what 2020 brings as we begin to implement our 2020–2024 strategic plan.

Onward,



**10.3** Million Campers and Their Families Impacted

# **\$3.6** Billion Industry

**1,665** 2019 National Conference Attendees

> **1.6** Million Camp Professionals

# Membership



The American Camp Association (ACA) is a community of camp professionals dedicated to enriching the lives of children, youth, and adults through the camp experience. For more than 100 years, members have joined together to share their knowledge and experience to promote best practices for camp and other youth development programs.

## LEARN MORE



ACA is the only independent accrediting organization reviewing camp operations in the country. ACA's nationally recognized standards focus primarily on the health, safety, and risk management aspects of a camp's operation.

After two years of information gathering, planning, and testing, in September 2018, ACA introduced revised standards for accreditation. Developed by the National Standards Commission, the revised standards are designed to be more inclusive and applicable to a variety of groups without sacrificing the intent, rigor, or integrity of the standards program.

## **LEARN MORE**

# Accreditation

# Business Development

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ACA's sponsors, advertisers, exhibitors, and partners provided more than \$1 million of support to the Association. These funds are used to support great work throughout the Association such as research, education, and professional development.

The goal of sponsors and partners is to help save money for the association and grow professionally. This work could not have happened in 2018–19 without the support of our partners like Markel Insurance Company, Chaco, Trinity/HPSI, The Redwoods Group, CampDoc, and Poptivism, just to name a few.

ACA collaborates with a broad range of organizations, including businesses, agencies, associations, foundations, and educational institutions.

### **LEARN MORE**



In Fiscal Year 2019, ACA's Youth and Staff Impact Study, a multiyear research project funded by ACA with additional funding from the ACA, New York and New Jersey Affiliate, entered its third year under the direction of a university research team. We are exploring the lasting impacts of camp experiences from the perspectives of campers, staff, and families, and early findings suggest that the social-emotional outcomes of camp help young people thrive in school, early careers, and as they enter adulthood. The ACA research team also conducted four studies to monitor trends that affect camp programs and operations, including issues related to health and safety, staffing, enrollment, and program design.

### **LEARN MORE**

# Research



# 2019 Highlights

### Membership

- 3,100+ camps affiliated with ACA
- 2,400+ accredited camps
- 10,000+ individual members

### Accreditation

- In September 2018, ACA introduced revised standards for accreditation
- 900+ trained volunteers conducted ~648 site visits
- ~700 trained volunteers reviewed
  1,900+ Annual Accreditation Reports of currently accredited camps not scheduled for a 2019 site visit

### Business Development

More than \$1 million raised

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- 26-percent increase in new exhibitors at 2019 National Conference
- Four percent increase in Business Affiliates

### Research

- 500+ youth, staff, and family participants actively engaged in ACA's Impact Study
- New findings that demonstrate the lasting impact of camp experiences among campers and staff
- 20+ peer-reviewed research studies presented at ACA's Camp Research Forum in 2019

## **Grant Funds**

- The Leona M and Harry D Helmsley Charitable Trust
- Spencer Foundation
- Margaret A Cargill Foundation



## A Message from the ACA, NY and NJ Board President

As the fiscal year comes to a close, we can look back at 2019 as a successful year for the American Camp Association, New York and New Jersey. It was a strong year for government advocacy, professional development offerings, networking opportunities, public outreach, and newly accredited camps.

After years of vigorous advocating to close a loophole in a New York State Law that allows single-purpose camps to operate without oversight by the Department of Health, the New York State Camp Directors Association and ACA, NY and NJ are thrilled with the passing of legislation that will now require unregulated camps to disclose their unlicensed status to consumers. We thank all the camp professionals who helped to move this safety issue forward over the past couple of years. With this win, I am reminded of what we all aim to teach our campers each summer — success will often come with dedication, determination, and persistence.

This year, ACA, NY and NJ hosted 18 professional development conferences, webinars, and roundtables, along with numerous networking opportunities, for our members on important and timely topics. From the Tri-State CAMP Conference with thousands of people to more intimate roundtables of 25, we served more than 4,125 camp professionals. Our professional development offerings simply wouldn't run without the commitment of our dedicated volunteers. Thank you to our more than 200 volunteers for taking time out of your own busy schedules to help better the camp community as a whole.

Outreach to the public on the benefits of camp, whether as a camper or staff, is a cornerstone of the work we do at ACA, NY and NJ. We placed more than 175 children in day and overnight camps, garnered more than 100 earned media placements, and drove 165 potential summer camp staff members to our camp job website.

Our goal is for every member of our organization to attend the conferences they feel would be most beneficial to their own professional growth. It's why we created a program that allows us to provide scholarships to camp professionals at nonprofit camps who might not have otherwise participated. ACA, NY and NJ donated \$10,000 in professional development scholarships this year alone.

We are proud that nine day and overnight camps went through the accreditation process this year and joined the ACA, NY and NJ affiliate. These camps took the steps to improve the quality of their camp programs and to assure they are keeping with best practices of the camp industry.

As we look to the year ahead, we will continue to enhance our professional development opportunities for members and seek new ways to support the camp community.

Sincerely,

Sam Borek



## A Message from the ACA, New England Board President

In 1861, Frederick Gunn took a group of students on a two-week journey into the wilderness and away from the comforts of home. What started as an experiment just outside of Washington, Connecticut, has gone global. For the last 158 years, New England has been proud to carry that torch as the birthplace of camp, and as 2019 draws to a close, the American Camp Association, New England can confidently reflect on the year in a positive light.

Building on a favorable response from our members, ACA, New England introduced several new professional development opportunities this year. Thanks to the success of our Experienced Director Roundtable series introduced in 2018, our members requested another roundtable series geared toward younger directors. The Newer Camp Director Roundtable series filled quickly, and we're happy to add it to our roundtable offerings.

Another new opportunity for members came from the launch of Emerging Professionals in Camping (EPIC), New England. EPIC is all about providing learning, volunteering, and networking opportunities for members interested in establishing or furthering their camp careers. A dedicated committee of up-and-comers in our community has laid the foundation for successful EPICs in the future.

Crossing over between the old and new, ACA, New England hosted another successful round of camp tours. New this year, ACA, New England partnered with the ACA, New York and New Jersey team. We brought more than 150 camp professionals together for three days of tours, fellowship, and learning at six accredited camps located in Maine's beautiful Sebago Lakes region.

With all the new in New England this year, we can't forget the continued success of our accreditation service. Accreditation is the backbone of what we do. Thanks to our dedicated volunteer visitors and camps, ACA, New England welcomed eight new camps to the ACA-accredited ranks and helped 63 camps renew their commitment to operating an ACA-accredited camp.

Every spring, just before the snow thaws and our camp community turns its focus to summer, directors, staff, volunteers, vendors, and speakers congregate for the oldest gathering of camp professionals, the New England Camp Conference. This year was no exception to this long-running tradition, with more than 1,000 attendees joining together in 2019 for a week of celebration, exchanging ideas, and networking. Next year promises to provide another great opportunity for the New England camp community, and we are extra excited for the 100th New England Camp Conference coming in 2021.

Our campership program offers two weeks of camp at an ACA-accredited camp for young people whose circumstances would otherwise prohibit them from going. This year, we sent 130 campers to accredited camps, adding to the more than 1,350 campers over the last few years.

As the premier source for all things camp in New England, ACA, New England cherishes the relationships we have with our six state associations. Throughout the year, ACA, New England staff attend state meetings, support their events, and create multiple opportunities for collaboration with the six state association presidents. New England is a tight-knit community, and the partnership we share with the state associations is integral to the success of all camps in the region.

Looking into 2020 and beyond, ACA, New England is motivated to expand our professional development opportunities, number of accredited camps and members, and ultimately continue our storied tradition of supporting quality camp experiences for all who seek them in New England.

Shannon Donovan-Monti



## A Message from the ACA, Illinois Board President

It has been a busy 2019 in the office of ACA, Illinois. We are nearing the halfway point in Fiscal Year 2020, and reflecting on FY19 saw an even stronger year in our ability as an Association to serve more children and families in Illinois.

The heart of our work in ACA, Illinois has been closely tied to our foundation, which is an Association committed to funding camp experiences for economically disadvantaged children and families. While we have evidence in our history of such service dating back to 1887, our work was formalized in 1971 by former Chicago Camping Association President Eleanor Eells. She worked to secure public aid funds because she believed a camp experience could break the cycle of poverty through development of essential life skills. ACA, Illinois continues her vision through partnering with the Illinois Department of Human Services (IDHS) to purchase camping service on behalf of IDHS clients. The work has continued throughout our Association's history, and in 2019, through the advocacy of our executive director Colette Marquardt, ACA, Illinois was able to secure \$150,000 in additional funds, allowing us to send 4,693 clients of IDHS for a summer camp experience.

In addition, ACA, Illinois Board approved an additional \$10,000 of campership awards to send children from underserved areas for camp experiences. Through a third-party recommendation process, campership applications are reviewed and awarded each season.

Continued education and professional development for our camps, old and new, has centered around Chicagoland through our flagship Mid States Camp Conference. Mid States 2019 marked the 27th annual conference for the Midwest region. ACA, Illinois continues to work with our midwestern LCOLs to offer a highquality, innovative conference that is affordable and accessible to emerging and experienced professionals. The inaugural Women In Camp Summit (WIC) was hosted in Illinois in November 2018 and was met with international success with 120 attendees representing 27 states and four Canadian provinces. In 2019, 140 female-identifying professionals attended our 2nd WIC conference. Overall, 2018–19 saw more than 1,000 attendees from 28 states and five Canadian provinces travel to Chicago to receive professional development. We could never do it without incredible speakers and 200+ volunteers throughout the year.

We are proud to have eight new ACA accreditation instructors in our Association, further demonstrating our commitment to support our camp professionals in their lifelong learning. We have 35 committed visitors, did accreditation visits for 16 camps, and are proud to have 105 accredited camps in our membership.

We are looking forward to providing even more children a valuable camp experience in summer 2020 and working with our camps as they navigate the new and updated standards.

In Camping,

Cat Curry

## **ACA Supporters**

#### July 1, 2018 – June 30, 2019

Changing the lives of millions of children, youth, and families requires the concerted effort of many. ACA could not be effective in safeguarding futures without the help of our partners, sponsors, and strategic relationships.

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Markel Insurance Company

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Anita Richmond Monet Richter Aron Rightious Pallavi Rightious Sara & Greg Robb Nicholas Robbins Lindsay Roberts Molly Roberts Zachary Roberts Karen Rosenbaum Shoshana Rosenbaum Molly Rosenberg Cameron Ross William Rotzler Virginia Rudd Jenny Rudloff Charlie Rybak Lemise Saeed Rio Saken Mary Salzman Carson Scheidel Meggan & Tom Schenk Jana Schmid Kerry & Mike Schmid Thomas Schroeder Hope Schulman Alex Schutter Emily Schwartz Jenna Scott Sarah Seaman Min Seo Jeong Lindsay Sewell Alan Sheinwald Linda Sheridan Martha Sheridan Harry Sherman Kathy Sherman Sherry Brown Carolyn Shrake Kimberly Sidari Olivia Sieff Jennifer Silveira Ryan Simms Blythe Simpson Genna Singer Jason Singer Shannon Singleterry Ellen Smith Howard Smith

Scott Smith SOAR for Youth Michelle Soble Anand Sompura Upendra Sompura Mindy Sonshine Andrea Stearley Jonathan Stockdale Mollie Stone Nancy Stone Danielle Storm Rob Stout Colin Sundwick Rozanne Sutherland Danielle Swanson Josh Sweat Kevin Tang Faye Tash Mary Lena Taylor Rebecca Taylor Jennifer Tischer Meg Tobin Page Tomblin Dean Tooley Jeff Toombs Amanda Tran Ryan Trierweiler Katie Troia Jessica Tsang John Turner Sara Turner United Sports Youth League Uku-Kaspar Uustalu Kristina Vasil Henry Vaughan Katherine Vessells Shalini Vijayekumar Bernardo Villarreal Ruthanna Vincent Bob Vollen Julie Walsh Karissa Wans Lena Watson Bryan Watts Ruth Waxman Elizabeth Way Madison Way Susan Welch Amy Wernick

Brian West Karly Wheeler Debbie Whidden Megan Whitaker Barbara & Bram White Angi & Stan White Michelle Wiersig Candice Wiggum Keely Williams Glen Willis Ryne Willis Deborah Winick Lezah Winick Veta Winick William Winick Alycia Witzling Adriana Wojakowska Charles Woods Karen Wright Greg Yagan Adam Yarnes LiYu Susan Yuan Yudan Li Carolyn Zalaznik Melissa Zampatti Yuyang Zhong Max Zimmerman Elizabeth Zurek

# **Acorn Society**

We are grateful to each member who believes in the purposes of organized camp and those who want to ensure that camp continues as a growing, educational opportunity for all who follow. The Acorn Society is a program recognizing those who have included the American Camp Association and/or the American Camping Foundation in their estate planning, or have made outright gifts to the Endowment Fund. To qualify for the Acorn Society by way of cash contributions requires a minimum contribution of \$25,000 payable over a period of not more than five years.\*

\*MEMBERS AS OF September 3, 2019

Alina & Charles Ackenbom Palmyra, Virginia

Jeffry Ackerman White Plains, New York

Gail Albers Estes Park, Colorado

Nancy & Ed Andrews Lexington, Massachusetts

Beverly & Armand Beverly Ball Fort Myers, Florida

Susan & Steve Baskin Marble Falls, Texas

Suzanne & James Bates Detroit, Michigan

Cynthia Beaudoin Boston, Massachusetts

Ursula Bell Whittier, California

Rick Benfield Los Angeles, California

Jude Bevan Banner Elk, North Carolina

Deb Bialeschki Estes Park, Colorado

Marianne Bird Sacramento, California

Barbara & Mickey Black Jenkintown, Pennsylvania

Marvin Black Longboat Key, Florida

Tish Bolger St. Paul, Minnesota Michele & David Branconier La Quinta, California

Michael Brandwein Lincolnshire, Illinois

Harold Breene Warren, New Jersey

Scott Brody Sharon, Massachusetts

Kenny Brook Mission Viejo, California

Matthew Buczek Chester, New Jersey

Kathy Buss Juneau, Alaska

Lisa & Patrick Butcher Pinehurst, North Carolina

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Carole & Don Cheley

Jeff Cheley Denver, Colorado

Denver, Colorado

Dr. Mary Faeth Chenery Daylesford VIC, Australia

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Bari Dworken Pomfret Center, Connecticut

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Sarah Horner Fish Altadena, California

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Gordon Josey Elmsford, New York

Jeffrey Konigsberg Armonk, New York

Carol & John Kornitzer Fairway, Kansas

Patricia Kortkamp Kansas City, Missouri

Valery Kostin Scarborough, Maine

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Mike MacDonald Florissant, Colorado

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Ed "Skip" Walton Ann Arbor, Michigan

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Susan Welch Boone, Iowa

Don Whipple Lafayette, California

Scott Whipple San Francisco, California

Douglas Wiik Upper Holland, Pennsylvania

Bobbi Wittenberg White Plains, New York

# Living Endowment

#### Generous individuals who became Acorn Society members and are now deceased.

Janice Adams	Jack Ellena	Edie Klein	Rodger Popkin
Carl Andersen	Jacqueline Ellena	Millie Kriebel	Rosalie Popkin
Althea Ballentine	Jesse Farrow	Wilbur Kriebel	Glenn Poulter
Nancy Bauer	Abbott Fenn	Frances Kruger	Rusty Poulter
Ralston Bauer	Helen Fondren-Lingle	Joseph Kruger	Barbara Rankin
Allen Beavers, Jr.	Paul Frisbie	Charles Kujawa	Joy Rick
Annette Black	Betty Frisbie	James LeMonn	Robert Rick
Helen Bradbrun	Grant Gerson	Virginia Luehrs	Fred Rogers
Barbara Braxdale	Howard Gibbs	John MacBean	Marlys Rogers
Harold Breene	Len Gordon	Roderick MacRae	Stephen Schainman
Jani Brokaw	June Gray	Robin Manison	Martha Lou Schove
MaxCaldwell	Libby Halpern	Tom Manison	Allen Sigoloff
Reynold Carlson	Ted Halpern	Robert McKinlay	Sonya Staff
Ruth Carlson	Catherine "Kit" Hammett	Andrew McMullan	Jay Stager
Ann Chamberlain	Helen Haskell	Edith Middleton	Karen Stager
Elizabeth "Betty" Cobb	Marie Karen Hawkinson	Beverly Miller	Morry Stein
Arnold Cohen	Thomson Heinrichs	Judy Miller	George Sudduth
Betty Cote	Dan Hemphill	Stanford Miller	Betty van der Smissen
Judy Cote	Hermine Hemphill	J.I. "Coach" Montgomery	Frank "Scotty" Washburn
R. F. "Brownie" Cote	John L. Holden	Judith Myers	Robert Watkins
Dorothy Curtin	James "Pop" Hollandsworth	Edna Newman	Jack Weiner
Tom Curtin	Marjorie Hollandsworth	Irving Newman	Nelson Wieters
Elizabeth Danforth	Sally Horner	Howard Patton	Velta Wieters
Louise Davis	Ruth T. Howe	Jack Pearse	Barbara Winslow
S. Cooper Dawson	Ruth Isserman	Charles Poolos	
Karl Dowd	Dorothy Jean Kerr	Herman Popkin	

# ACA Board of Directors

#### **Executive Committee:**

Scott Brody, Board Chair Anne Derber, Vice Chair Chicka Elloy, Treasurer Tom Rosenberg, ACA President/CEO (Nonvoting Member)

#### Members:

Brodrick Clarke Ju'Riese Colon Erin Reed Cooper, DEdMin **Brian Crater** Ed Doody Aaron Dworkin Dr. Lizabeth Fogel Roberto Gil, Jr., Esq Sterling Nell Leija Carl E. Metzger, Esq Mary Kay Park, PhD Scott Ralls Mary Rogers Elizabeth Sosnow Mike Stringer **Beatrice Welters** Jody Oates

## **Business Partners**

Changing the lives of children, youth, and families requires cooperative effort. ACA could not effectively serve over 10 million campers and produce the programs you read about without the financial involvement of our partners.

#### MISSION PARTNER



Markel Insurance Company: ACA is presenting the "Healthy Camp Toolbox" developed through the support of Markel Insurance — to provide a variety of resources for addressing health and safety issues in camps, including camper and staff MESH (mental, emotional, and social health) needs.



**American Red Cross** provides a 20 percent discount for Red Cross Health and Safety training to ACA-accredited camps.

## CampDoc

The American Camp Association (ACA) is excited to partner with **CampDoc** and the Association of Camp Nursing (ACN) to improve health and safety at camp through strategic research efforts.



**Chaco:** ACA members receive a 40 percent "pro-deal" discount on any Chaco footwear purchase. A portion of your purchase will go to ACA's Send a Child to Camp program.



**DollarDays International, Inc:** The largest wholesale and closeout website dedicated to saving you money. ACA members support the ACA education resources with a 5 percent rebate, and receive free shipping with no minimum purchase required when they shop ACA.dollardays.com.



**ExpertVoice:** Score up to 70 percent off on over 300 top brands for you and your staff. Get an insider peek at our new rewards program with ExpertVoice — an exclusive, invite-only community where you can get deep discounts and insider information from the outdoor brands you know and love.



**Empatico,** is a free tool that connects camps around the world through experiences that spark curiosity, kindness, and empathy.



**First Student** provides safe and reliable transportation to students across the U.S. and Canada by providing easy and convenient mobility, improving quality of life by connecting camps, people and communities.



Ford Fleet Customer Association Incentive Program (CAI): Significant discounts for ACA camps on new vehicle purchases.



**The Grasshopper Company:** ACA is pleased to partner with Grasshopper Mowers to bring ACA camps and members discounts on lawn equipment up to 22 percent.



Healthy Learning, ACA's publishing partner, is the exclusive publisher of ACA educational materials in the ACA Bookstore. ACA's Bookstore has over 900 books, DVDs, and e-books with content on camp staff training, youth development, behavior management, risk management, programming, and camp operations.



**Moment:** ACA is pleased to partner with Moment to explore the role of parent communication in a child's camp experience. The study will examine how to make parent communication more effective, how to strengthen camp-family connections, and how parent communication drives repeat and word-of-mouth enrollment.



**The Redwoods Group:** Through this partnership, The Redwoods Group is supporting ACA's Research 360 initiative.



**Rocky Mountain Sunscreen:** Bulk, oxybenzone-free, fragrance-free sunscreen in gallon and quart pump dispensers. Save 10 percent by using ACA

coupon code at checkout.



**Trinity/HPSI:** This program saves ACA camps money through negotiated contracts with national, known suppliers that you're already using on a daily basis.



**Troxel** and ACA have partnered together to offer ACA camps 25 percent off of the Spirit I and Sport helmets, plus free shipping.



**UltraCamp Foundation** supports the Send a Child to Camp program.



Youth Venture Marketing: Enhance your camp and camper experience through interactive youth-marketing programs and product sampling promotions.

LEARN MORE

## Expenses, Revenues, and Financial Position Analysis

Expenses	2019	2018	18 SILVER EXpenses
Program Services	85%	85%	Program Services
General & Admin	14%	14%	General & Admin
Fundraising	1%	1%	Fundraising
Revenue			Revenue
Dues & Fees	54%	53%	Dues & Fees
Contributions & Grants	20%	21%	Contributions & Grants
Program Services & Invest Income	26%	26%	Program Services & Invest Income
<b>Financial Position Analysis</b>			<b>Financial Position Analysis</b>
Assets	\$12,875,088	\$12,465,329	Assets
Liabilities	\$3,097,313	\$2,914,411	Liabilities
Net Assets	\$9,777,775	\$9,550,921	Net Assets
Net Asset Analysis			Net Asset Analysis
Without Donor Restrictions	\$4,218,722	\$4,184,280	Without Donor Restrictions
With Donor Restrictions for Purpose	\$2,669,596	\$2,511,837	With Donor Restrictions for Purpose
With Donor Restrictions in Perpetuity	\$2,889,457	\$2,854,804	With Donor Restrictions in Perpetuity



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