RE:CONNECT WHAT TODAY'S KIDS NEED UA.

2013 ANNUAL REPORT





The mission of the American Camp Association is enriching the lives of children, youth, and adults through the camp experience.

LETTER FROM THE PRESIDENT

Recently, I was reminded of the power and rejuvenation of free, unstructured time in nature as a visitor to the Gunflint Trail. The Gunflint Trail is fifty-seven miles of road that leads from the North Shore of Lake Superior to the Boundary Waters Canoe Area Wilderness, very near the Canadian border. The original path that has today become the "Gunflint" was originally an overland footpath used to travel from the inland lakes to the shore of Lake Superior.

No one knows precisely when the footpath was established, but we know it was long ago. It was first used by the native Ojibwe who have called that area of Minnesota home for thousands of years. With the availability and popularity of cars and the discovery of recreational opportunities and natural resources, it wasn't long before the path was widened to a road. And this road reconnects me to nature in a profound way.

This area of Minnesota is a gift; it allows anyone who is traveling through it to take a journey. I wandered, I explored, and I was able to get that feeling. You all know what I mean—the feeling of really getting away, clearing my mind in the open space on quiet lakes and trails. This is the time I treasure; I treasured it as a child at camp and I treasure it now as an adult. It's a time to explore the places that let me look a little deeper into myself because it's quiet enough and wild enough to let me reconnect with myself and what's important. In only a few days among nature and exploration, I reconnected back to myself, and I'm a new woman.

Kids today need access to nature. They need experiences in community, away from a screen. Kids today need camp experiences.

And, by the way, Gunflint Trail has no cell service . . .

Lisha Pot

Tisha Bolger President

(Source: Willis H. Raff, 1981, Pioneers in the Wilderness, Cook County Historical Society)

LETTER FROM THE CEO

Why in today's world, with the plethora of opportunities for young people to "connect" with 24/7 communication systems, would ACA suggest it is time to "*RE*:Connect"?

It is important to remember that to connect is also defined as a mental and emotional process—not just through an e-mail, text, or social media. The cause and effect of quality connections that embrace positive mental and emotional feelings can enhance a sense of harmony with oneself, others, and the world.

Hope and harmony are as important for young people today as the academic skills that the cacophonies of public voices are demanding. Yet, a young person's access to the elements of hope and harmony is approaching a frighteningly deficit model.

Consider that today the average radius of play for kids is 500 feet. This fact alone illustrates a form of deprivation—less time and access to the natural world, less opportunity to see friends in person, and fewer chances to explore, be challenged, and be curious about new surroundings. The cause and effect of such disadvantages may cause unwanted impairments—handicaps, if you will. Positive, comprehensive child development cannot be placed on the endangered species list.

So, the ACA camp community is committed to providing young people with the opportunities to *RE*:Connect with experiences that create the foundation for future success—as individuals, parents or caregivers, and citizens of a community and the globe.



Bez Suito

Peg L. Smith Chief Executive Officer

ACA is a national association representing

- 10,000 individual members
- 2,600 camps
- Over 2,300 of which are ACA-accredited . . . and growing!

In our technology-saturated world, camp experiences *RE*:CONNECT children to real learning, to each other, and to themselves.

PETZ

What does it mean to **re:**connect?

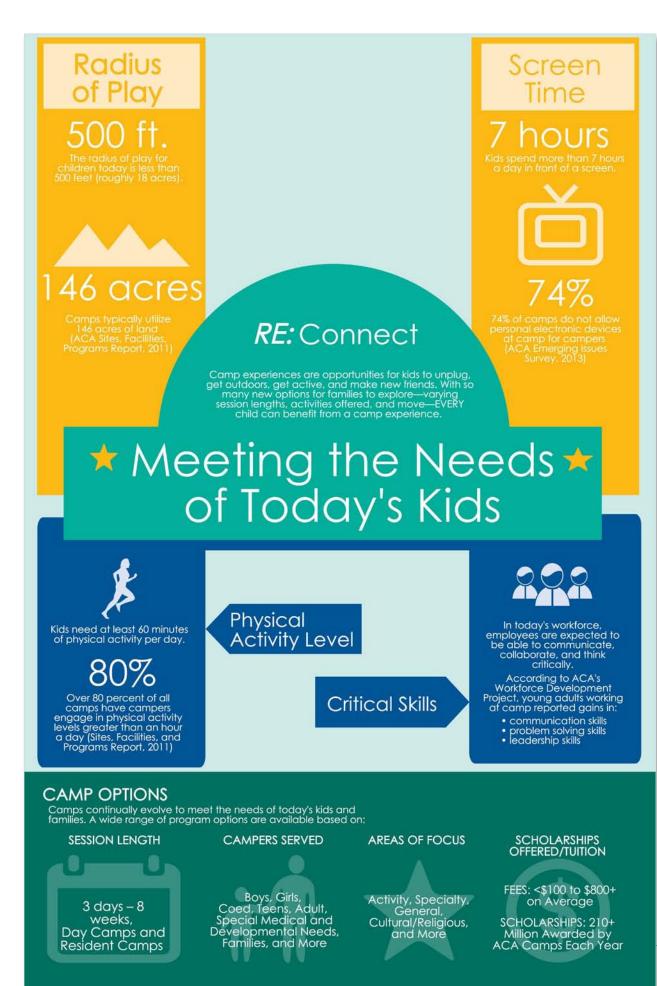
PETZA

Technology seems to change everything: the way we do business; the way we interact with one another; the way we unwind. But there's one area that remains unchanged, with or without technology—what kids need for success.

KIDS NEED **to learn by doing** KIDS NEED **more time in nature** KIDS NEED **real relationships**

These are the things that children gain from quality camp experiences. These are the things they have always needed—now possibly more than ever.

THAT'S WHY WE BELIEVE . . . KIDS NEED CAMP EXPERIENCES.



EXPERIENTIAL EDUCATION

LEARNING IS NOT A DISCRETIONARY ACTIVITY

Through unique and innovative programming and partnerships, ACA camps capitalize on experiential education.

ACA's new partnership with the National Aeronautic and Space Administration (NASA) broadens the STEM-related (science, technology, engineering, and math) educational resources that are available to the camp community and enhances STEM-related professional development opportunities for camp professionals.

ACA teamed up with Scholastic to keep kids reading in the summer—promoting the Scholastic Summer Challenge, a program that encourages children to read and log their minutes to help set a new reading world record. Reading at camp provides campers with opportunities for quiet and reflection in addition to the active camp lifestyle.

INSPIRING ENVIRONMENTAL STEWARDSHIP

- Over 30 percent of ACA camps have recently added nature/environmental programs, while nearly 30 percent have added gardening programs, and 9 percent have added agricultural/farming/ranching programs.
- Trending now: Campers want to know where their food comes from! One in four ACA camps have added programs for campers to cook with food from camp's garden.



EDUCATIONAL ENRICHMENT AT CAMP

One in five ACA camps report adding STEM programming in the past two years.

In 2013, nearly half of all ACA camps reported partnering directly with schools either year round or as part of their summer school programs.

(Source: ACA's 2013 Emerging Issues Survey)

CONNECTING TO NATURE

BY INTRODUCING CHILDREN TO NATURE, YOU MAKE THEM AWARE OF NATURE

For many kids, camp is the first real access they have to nature, and ACA camps are constantly working to incorporate environmental awareness into the day-to-day lives of campers.

In 2013, it was estimated that the ACA camp community preserved over 400,000 acres of land, helping to ensure natural places in which kids can explore, discover, and learn.

ACA and field offices across the country participate in and partner with programs that impact awareness and delivery of nature experiences: state parks and recreation departments, the National Wildlife Federation, outdoor experience programs, Outdoor Afro, Leave No Trace, ecoAmerica, Children and Nature Network, state environmental literacy plans, and more.

AUTHENTIC RELATIONSHIPS

KIDS BENEFIT FROM PERSONAL AND PRIMARY RELATIONSHIPS

Forming friendships with peers and learning to rely on adults other than one's parents are critical to a child's social success. That's why ACA camps emphasize individual and group skills such as confidence, discipline, understanding, and control.

A huge component of the ACA, Southeastern and ACA, Southern California/Hawaii field offices' Camp Staff Training Day events (reaching over 850 camp counselors in 2013) is to teach social-skill building to the young adults working directly with kids. This year's topics included:

- The Perks of Playing Together
- Group Building Made Fun and Easy
- Connecting Kids through Special Events
- Relating to Your Campers
- Fostering Cooperation through Unique Games

Building social skills, while critical, is not always easily measured and evaluated. In 2013, ACA developed a statistically tested learning scale for camp staff and parents to measure campers' critical thinking, problem solving, collaboration, and communication skills.

CAMP IS THE CONNECTOR Two skills deemed critical for success in tomorrow's workforce are communication and collaboration, which include the ability to: listen effectively; articulate thoughts in verbal, written, and nonverbal forms; work effectively with diverse teams; and assume shared responsibility for projects.

- CONSIDER: By the time a boy is twenty-one, he will have played over 10,000 hours of video games. Compare that to the 4,800 hours of study and class time it takes to earn a bachelor's degree. (Source: Zimbardo and Duncan, 2012, The Demise of Guys)
- **RE:**CONSIDER: Camp is a unique opportunity to unplug and interact with nature, peers, and role models on a deeper level.

SENDING MORE KIDS TO CAMP

THERE IS A CAMP EXPERIENCE FOR EVERY CHILD

- The ACA camp community annually provides nearly \$216 million in camp scholarships.
- ACA business affiliates have become strong supporters of the Send a Child to Camp Fund. Contributions from just four businesses (Chaco, Colorado Yurt, Late July, and Rocky Mountain Sunscreen) totaled \$27,000.
- ACA partners with UltraCamp Foundation and SCOPE to distribute funds to deserving campers nationwide.
- The ACA, New England affiliate office's annual Camp Champions Celebration raises money for their camp scholarship fund. This year more than 150 campers ranging between the ages of six and sixteen from all six New England states received financial assistance—a 50 percent increase from last year.

OPERATION SUMMER CAMP

When a parent serving in the National Guard is suddenly deployed, the financial, emotional, and logistical impact on a family is enormous. The ACA, Keystone field office, in partnership with the Pennsylvania Air National Guard 111th Fighter Wing, created Operation Summer Camp (OSC) to give military children the gift of a summer camp experience. Each year, between ten and twenty day and overnight ACA-accredited camps contribute camp slots (ranging from one to eight weeks) to deserving military kids.

- In fiscal year 2013, 18 boys and girls attended camp on OSC scholarships.
- Since 2004, approximately 250 military children have been given the gift of camp.
- ACA camps have donated more than \$450,000 in scholarships since the program started.

HEAL THE CHILDREN PROGRAM

In the aftermath of Hurricane Sandy, day and resident camps in the ACA, New York and New Jersey affiliate office provided scholarships to children whose families suffered from the storm through the Heal the Children scholarship program. The goal was to give these children the opportunity to have something to look forward to in the immediate future, provide a positive camp experience, and also give families the time and energy to focus on rebuilding their lives.

- Over 100 day and resident camp participants.
- Over 500 scholarships awarded.

ACA'S 20/20 VISION

ACA has committed to serve 20 million children by the year 2020. This is ACA's 20/20 Vision. Camps across the country are reaching out to campers from all cultural, economic, and geographic backgrounds to enrich their lives through the camp experience.

FIND A CAMP

In 2013, ACA's Find a Camp database received 1.5 million page views from parents and families looking for the perfect camp experience for their child. Find a



IARKET

Camp allows families to search for camps based on session length, price range, location, activities offered, and more.

PROVIDING HEALTHY, ENRICHING EXPERIENCES

CAMPS' #1 PRIORITY IS KEEPING KIDS SAFE AND HEALTHY WHILE HELPING THEM LEARN, GROW, AND HAVE FUN

The healthiest, most developmentally appropriate camp experiences start with well-trained staff. Camp and youth professionals take advantage of ACA in-person and online training to provide the highest standards of excellence in camp programming and operations.

ACA'S PROFESSIONAL DEVELOPMENT CENTER

Since its launch in 2011, ACA's Professional Development Center (PDC) has welcomed 8,955 learners. The PDC provides online and in-person courses and local, regional, and national training events. In fiscal year 2013, the PDC:

- Offered 1,972 eligible hours of continuing education.
- Awarded over 20,000 continuing education credits.
- Provided 27 online courses, 26 live webinars, 49 recorded webinars, and 4 comprehensive staff training certificates of added qualification.
- Topics include risk management, health and safety, quality programming and assessment, connecting children with nature, and more.

ACCREDITATION STANDARDS

- ACA-accredited camps meet up to 280 health, safety, and quality programming standards.
- 849 camps were visited in fiscal year 2013. ACA visits approximately one-third of all accredited camps on a yearly basis, as camps must have a visit at least every three years.

"I enjoy the diversity of opportunities ACA has for ongoing educational learning. Participating in conferences, webinars, and online courses through ACA are some of the important things that I do to keep current as a camping professional."

-Becky Gilles from Mass Audubon/Drumlin Farm Camp

BOARD OF DIRECTORS

EXECUTIVE COMMITTEE

Tisha Bolger, President Melanie Lockwood Herman, Treasurer Peg L. Smith, CEO (non-voting member)

MEMBERS

Steve Baskin	Rue Mapp
Jennifer Bender	Tony Oyen
Mark Benerofe	Kurt Podesz
David Berkey	Fretta Reitz
Chuck Dietzen	Raymond S
Ellen Gannett	Posie Taylo
Dayna Hardin	Glynn and J
Niambi Jaha-Echols	Craig Whit

Tony Oyenarte Kurt Podeszwa Fretta Reitzes Raymond Sanborn Posie Taylor Glynn and Jo-An Turman Craig Whiting

EX OFFICIO MEMBER

Maggie Braun

ACA SUPPORTERS

It is with gratitude that ACA acknowledges the generosity and support of the following donors. Donors include all those who have generously given to ACA's Annual Fund, Legacy Fund, Send a Child to Camp Fund, and *Because of Camp . . .* ® campaign.

MISSION PARTNER Markel Insurance Company

PRESIDENT'S CIRCLE

GIFTS OF \$10,000 OR MORE Estate of Allen Beavers, Jr. CampMinder Chaco Claim Stake Productions Justine Media Group Ice Miller Late July Snacks Rocky Mountain Sunscreen Scholastic Triad Isotopes UltraCamp Yellow Day

CAMP AMBASSADORS

GIFTS OF \$5,000 OR MORE Steve and Susan Baskin Elizabeth Ann Beck Foundation Scott Brody Cameron Cripps Kline Van Monna Loftis

CAMP LEADERS

The Redwoods Group

GIFTS OF \$2,500 OR MORE Bank of America CardFlex Church Mutual Colorado Yurt Company Payment Processing Consultants SNAG Golf Tandy Leather Factory Youth Venture Marketing

CAMP BELIEVERS

GIFTS OF \$1,000 OR MORE Baco for Boys Elizabeth Beck Patricia Bolger Camp Pontiac Catalina Island Camps Cheley Colorado Camps, Inc. Falling Creek Camp, Inc. Herve Derek Fortin Gold Arrow Camp Guided Discoveries, Inc. James "Pop" Hollandsworth Konigsberg Properties Maplewood Country Day Camp Paul Nagai Brian Sehner Spikeball Peter Surgenor Lydia Taylor Western Association of Independent Camps Robert Wilke

CAMP CHAMPIONS

GIFTS OF \$250 OR MORE Alford Lake Camp American Carpatho Russian Orthodox American Military Academy Julie Anderson Androscoggin Mike Askew David Bates Beam Camp, LLC Rhonda Begley Jennifer Bender David and Melinda Berkey Tina Bernal

Deb Bialeschki Elise Brewster Donald Brown Burgundy Farm Country Day School Camp Birchwood Camp Dudley YMCA, Inc. Camp Fire Long Beach Area Council Camp Highlander Camp Kawanhee Camp Li-Lo-Li Camp Marist Camp Mataponi, Inc. Camp Matoaka Camp Pinecliffe Camp Rockmont Camp Rosmarin, Inc. Camp Schodack Camp Starlight Camp Stewart for Boys, Inc. Camp Timberlane Camp Tioga Camp Ton-A-Wandah Camp Walden, LLC Camp Walden, Inc. Camp Wekeela Camp Wildbrook, LTD CampBrain The Camp Doctor, Inc. Cape Cod Sea Camps Rebekah Carmichael Carrocao Lazer e Turismo Monty and Missy Casner leff Chelev Chestnut Lake Camp Michael and Leslie Cohen Sam Cote Brian Crater Crestwood Country Day School Culver Educational Foundation Anthony deGuzman Dollar Days Chuck Dietzen John Duntley

The Family Schools, Inc. Tommy Feldman First Church of Christ, Hartford Flaghouse Mary Helen Franko Rich Garbinsky Dr. Barry Garst Deb Gass Lisa Gilliland-Herringer Girl Scouts of Orange County Greater Saint Louis Community Foundation Green River Preserve Dr. Karla Henderson Henderson/Nor'wester Camp Hibbs Hallmark Hidden Pond Day Camp Guy and Sarah Horner Fish Indian Head Camp Debra Jones Kathy Jurichko Kama'aina Kids Amy Katzenberger The Keewaydin Foundation Jill Kilty-Newburn Andy and Liz Kimmelman Debra Ladyman Corinne Lambert Juan and Sterling Leija Marah Lyvers Vi Martin Rhonda Mickelson Mohawk Day Camp Morristown-Beard School Tom Neppl North Country Camps, Inc. Pacific Northwest United Methodist Conference Pali Overnight Adventures Palisades Country Day Camp Quest Camp Michael Rodriguez Rolling Hills Country Day Camp

Rope Works, Inc. Tom Rosenberg and Pam Sugarman Sanborn Western Camps Frederick Seving Share, Inc. Sharon Country Day Camp Ann Sheets Sierra Canyon Day Camp David Silverstein Skylake Yosemite Camp Peg Smith SPARK Steve Sudduth SunButter Lorrie Syverson Tabor Academy Taconic Tates Day Camp Posie Taylor Timanous Diane Tyrrell Roger Upcraft Ken Veal John A. Villapiano Viva Enterprises Edward Walton Art and Rachel Wannlund Scotty and Buena Washburn Westmarks Camp Funtime Don Whipple Craig Whiting Arthur Wightman Wingate Kirkland Operating, LLC Wyonegonic Camps YMCA Camp Flaming Arrow YMCA Camp Santa Maria Zanfel Laboratories, Inc. Debra Zvanut

CAMP SUPPORTERS

GIFTS OF \$100 OR MORE Ability First Stephanie and Charles Abronson

Brigitta Adkins AllerMates (Awearables, LLC) Dr. Michael Amylon William Anderson Ryan Antross Aspen Education Group The Bar 717 Ranch, Inc. Diana Barnhart Phoebe Barr Bauercrest Iohn Beitner Bernier Insurance, Inc. Paul Bidwell Jon Biedermann Birch Rock Camp Black River Farm and Ranch, Inc. Hille Blackshaw Lisa Bond Brant Lake Camp, Inc. Michael Brockman Kim Bruno Camp Cedar Camp Lee Mar Camp Magnolia Camp Oneka Camp Orchard Hill, Inc. Camp Ozark Camp Rim Rock Camp Scatico, Inc. Camp Tecumseh Camp Woodbrooke, Inc. Canyon Creek Properties, LLC Capital District YMCA Mark and Juana Cardiel Bradley Carney Adam Carrick Leslie Carroll Michael Chauveau Gabe Chernov Chesapeake Conference of Seventh Day Adventists John Cloninger Terry Coffman

ACA SUPPORTERS CONTINUED

Robert Cohen Barbara Collins Glynis Conyer Sam and Mary Jo Cote Vincent Curtis Sam Dawson Linda DuBrul Katherine Ennev Robert and Katherine Eyre Randolph Farrar Five Points Mission Four Winds, Inc. Franciscan Brothers The Fresh Air Fund Ellen Gannett Megan Gass David Hargreaves Stephanie Harmelin Hidden Valley Camp David Hilliard Tom and Catherine Holland Holmes Presbyterian Conference Association Tom and Maria Horner John Howe Huckins Carroll County YMCA John Jorgenson Joseph Kushner Hebrew Academy Kaleidoscope, Inc. Kamp Kohut Kawaga for Boys Daniel Kaylor Don Klotz Sharon Kosch Mara Lague Gail Lembo Robert Lester Donald Levy Kendra Liddicoat Julie Lindberg Helen Lingle Harriet Lowe Jean Luce and Cyrena Nouzille

Armin and Virginia Luehrs Lutheran Social Service Rob and Edina Markus Tricia Maxwell Nicolette Nestor McNeely Meadowbrook School of Weston Montclair YMCA John Newick North Star Camp for Boys Jody Oates Dan O'Neil Harriet Ottaviano Outpost Recreation and Education, Inc. Nancy Pianka Ning Pierson Kurt and Katherine Podeszwa Prospect Park YMCA Summer Camp Roy Quist Jacqui Raill Red Robin Country Day School and Camp John Richardson River Edge Farm, LLC Mary Rogers Ariella Rogge Barry Royce Dave, Christine, Darcy Rose, and Charlie Samuelsohn Andy and Catriona Sangster Frieda Schenker Donald Schmuckal Paul and Linda Sheridan William Simpson Richard Smikle Society of St. Vincent de Paul Los Angeles Southampton Summer Day Camp Rick and Judy Stanoff Clarence Stumb Taum Sauk Robert Telleen Dr. Michael Thompson Denise Thomson Grechen Throop

Mary Christerson Torrez Kathleen Trotter Chris Urry Waldorf School of Garden City Sloan and Jane Warner Waycross, Inc. Carla Weiland Blaine Wheeler Camp Winnebago Karen Wright YMCA Camp Ralph S Mason, Inc. Susan and John Yoder Michael Zacha

FRIENDS OF CAMP

GIFTS UP TO \$99 Bret Adler Rob Anderson Maile Armstrong Lynn Arve Michael Bachmann Dara Bass John Batchelder Arlene Bernholtz Judith Bevan Terry Bolton Elisha Bool Charlotte Brodie Shaun Bundy Linda Burdick Linda Byrd Taylor Camden Camp Eagle Ridge Camp Nicolet, Inc. Camp Wood YMCA Darlene Campbell Dana Carley Lois Carlson Mary Faith Chenery Peggy Clark Herbert and Daralyn Clark Cleveland Sight Center Gene Clough

Stephanie Compton Jo and Ed Conover Lisa Cornelius Jamie Cosson Lori Daniel DDK and Company Demont Associates Paul Denowski Diane Di Cerbo Diabetes Camping and Educational Services leff Dietz Elizabeth Durrell Modelmi Eaton Nannette Enloe Episcopal Diocese of Idaho Carrie Fischbein Barbara Fisher Anthony Fletcher Linda Flynn Patricia Foss Christine Foster Thomas Fraker Frat Collection Mary Fried William Frye Dr. Tracey Gaslin Daniel Gelineau Gnaw Bone Camp, Inc. Monilee Gohr Stacey Goldstein Greater Lynn Rotary Club Amanda Hall Duane Hanson William Harvie Timothy Hassler Kyle Heatherly Mara Heichman Edward Hinds Marshall and Marlene Hirshman Anne and Judith Huckins IntelliCorp Records, Inc.

Cameron and Elizabeth Cochran

Melany Irvin Russell James Katherine Johnson Michael Junsch Sylvia Drake Jurras JustGive Joan Kane Gordie Kaplan Carrie Kashawlic Killooleet Linda Kotowski Dr. Ansley LaMar Roger Langley Julie Lefar Lions District 46 Catherine Lippman Caryn Loiben Sylvia Lynch Magicamp, Inc. Scott Mailen Russell Marchand Steve Marshall Marcy Mastel

Caroline Mattson David Mayer Paula McCarns Denise McClure Nelson McLean Marcia Meador Katie Milne Bob and Cindy Moore Nancy Nozik Susan Osborne Charlotte Page Grace Palladino Kathryn Parker The Pines Catholic Camp Pinnacle Sports Dr. Gwynn Powell Peter Rafferty Don Raill Barrie Rappaport Kim Rathsack Thomas Riddleberger Theresa Rivera Tom Rosebrook

Jo Ellen Ross Kirsten Rosselot Howard Rothenberg Run Free Ranch Renee Sack Dr. Michael Saltzstein Tom and Meggan Schenk Lynn Schwartz George Shafer Nathaniel Shed Charlotte Shire Steve Shively Jed Shivers Nancy Short Kathryn Shreve Andy Sigmon Pat Sine Michael Spain Lisa Spitler Ariella Stattner Andrea Stearley Rob Stout Candida Stoutenborough

Gina Stravic Kynna Sullivan Josh Sweat Linda Tarnoff Nick Teich Betsy Thamert Tom Sawyer Camps Dorcas Tomasek Dean Tooley Heather Varner Wesley Voigt William and Merilyn Walker Stuart Weinberg Susan Welch Debbie Whidden Remie Whistler David and Rebecca Whitcher Winnebago William Wood YMCA Cedar Rapids Metro Area Jennifer Young Dr. Anderson Young



ACORN SOCIETY

We are grateful to each member who believes in the purposes of organized camp and who wants to ensure that camp continues as a growing, educational opportunity for those who follow. The Acorn Society is a program to recognize those who include the American Camp Association and/or the American Camping Foundation in their estate planning or make outright gifts to the Endowment Fund. To qualify for the Acorn Society by way of cash contributions requires a minimum contribution of \$25,000 payable over a period of not more than five years.*

Charles & Alina Ackenbom Palmyra, Virginia Jeffry Ackerman White Plains, New York Gail Albers Estes Park, Colorado Ed & Nancy Andrews Lexington, Massachusetts Thomas & Nancy Armstrong Buzzards Bay, Massachusetts Armand & Beverly Ball Sanibel, Florida Steve & Susan Baskin Marble Falls, Texas James & Suzanne Bates Detroit, Michigan Nancy Bauer Ely, Minnesota Cynthia Beaudoin Boston, Massachusetts Elizabeth Beck Carmel, Indiana Ursula Bell Whittier, California Rick Benefield Los Angeles, California lude Bevan Banner Elk, North Carolina Deb Bialeschki Estes Park, Colorado Marianne Bird Sacramento, California Mickey & Barbara Black Jenkintown, Pennsylvania Marvin & Annette Black Longboat Key, Florida Michele & David Branconier La Quinta, California

Michael Brandwein Lincolnshire, Illinois Harold Breene Warren, New Jersey Scott Brody Sharon, Massachusetts lani Brokaw Bethel, Connecticut Kathy Buss Juneau, Alaska Patrick & Lisa Butcher Pinehurst, North Carolina Richard Chamberlain Brentwood, New Hampshire Brooke Cheley Klebe Denver, Colorado Don & Carole Cheley Denver, Colorado leff Cheley Denver, Colorado Arnold & Annebelle Cohen Dedham, Massachusetts Michael & Leslie Cohen Tucson, Arizona David & Susan Cohn Tucson, Arizona Marla & George Coleman Merrick, New York Jordan & Jessica Coleman Santa Clarita, California Ross Coleman Merrick, New York Noel Corpuel Lido Beach, New York Sam Cote Eden Prairie, Pennsylvania Linda Courtiss Ragsdale

Boston, Massachusetts

Connie Coutellier Monrovia, Indiana Anna Crew Southbury, Connecticut William Danforth Saint Louis, Missouri Dean & Deborah Davis New York, New York Elaine & William Deutsch Millersburg, Kentucky lack & Olivia Dowell Drasco, Arkansas Bari Dworken Pomfret Center, Connecticut Clark & Marilyn Ewing Ann Arbor, Michigan Ioan Farrow Monticello, New York Abbott Fenn Middlebury, Vermont Michaela Fogerty Sedona Arizona Helen Fondren-Lingle Nokomis, Florida Herve Fortin Burnet, Texas Nancy Frankel Bedford, New Hampshire Peter & Marianne Fritts Isle Of Palms, South Carolina lan Garner Glen Allen, Virginia Barry Garst Salem, Virginia Ruth Gerson Agoura, California Richard Gersten Brant Lake, New York William John Hall Harrisonburg, Virginia Dudley & Wendy Hamlin Mansfield Center, Connecticut Pat Hammond Estes Park, Colorado Robert Hanson Walnut Creek, California Davna Hardin Glencoe, Illinois Marie Karen Hawkinson

Menomonie, Wisconsin

Thomson Heinrichs Detroit, Michigan Hermine Hemphill Odessa, Texas Karla Henderson Raleigh, North Carolina Marian Herndon Fresno, California Iohn Hicks Lithia, Florida Ingrid Hilton Mesa, Arizona Marjorie Hollandsworth Huntington, West Virginia Sarah Horner Fish Altadena, California Mike & Sally Horner La Canada, California John & Sue Howe Bellingham, Washington Gordon Josey Elmsford, New York Kay Kester-Oliver Saint Clair, Missouri Jeffrey Konigsberg Armonk, New York lohn Kornitzer Fairway, Kansas Patricia Kortkamp Kansas City, Missouri Valery Kostin Scarborough, Maine Paul Krouner Needham, Massachusetts Scott & Zanna Lantzman Livingston, New Jersey Robert & Sue Lebby Tucson, Arizona Ronald Leiser Manalapan, New Jersey Jane Lichtman Maplewood, New Jersey Andy Lilienthal South Portland, Maine Philip Lilienthal Reston, Virginia Thompson Lincoln Brewster, Massachusetts Helen Lingle Greensboro, North Carolina

Armin & Virginia Luehrs Eden Prairie, Minnesota Mike MacDonald Florissant, Colorado Grace Macdonald Mayfield, Michigan Robin Manison Friendswood, Texas Vi Martin Spokane, Washington Charles McGrady Tuxedo, North Carolina Andrew & Jean McMullan Vero Beach, Florida Sue McMullen Cape Elizabeth, Maine Nan & Robert McKinlay Redmond, Washington Henry & Jill Meares Mills River, North Carolina Rhonda Mickelson Estes Park, Colorado Edith Middleton Seattle, Washington Darrow Milgrim Sherman Oaks, California Beverly Miller Leawood, Kansas Frederick Miller Chatham, Massachusetts I.I. Montgomery Miami Beach, Florida Theresa Phinney Rancho Palos Verdes, California Diane Pick Waterford, Michigan

Nell Poolos Gainesville, Georgia

Rodger & Candy Popkin Hollywood, Florida

Rosalie Popkin Key Biscayne, Florida

Gwynn Powell Athens, Georgia

Linda Pulliam Bullock, North Carolina

Kathy Ragsdale *Hunt, Texas*

Marie Ray Columbus, Ohio

Dennis Regan Stamford, Connecticut Robert Rick Woodbury, Minnesota Mary Rogers Saint Louis, Missouri Tom Rosenberg Atlanta, Georgia Mary Ellen Ross Kane, Pennsylvania William Rubenstein Yarmouth Port, Massachusetts Marge Scanlin Manheim, Pennsylvania Stephen & Barbara Schainman White Plains, New York Ed & Cathleen Schirick Monticello, New York Jean Schmidt Smith Black Mountain, North Carolina Ann Sheets Fort Worth, Texas Paul Sheridan Deer Harbor, Washington Carol Sigoloff Saint Louis, Missouri Frank Smith Black Mountain, North Carolina Katherine Smith Springfield, Massachusetts **Richard Smith** Cherry Hill, New Jersey Jay Stager Northport, Maine Amy & Tony Stein Elmsford, New York Alan Stolz Westport, Connecticut Carol Sudduth Denmark, Maine Steve Sudduth Denmark, Maine Peter Surgenor Holmes, New York David Tager Honesdale, Pennsylvania

Judy Talbot Liverpool, New York Robert & Charlotte Talleen Phoenix, Arizona David & Lucia Thoensen Lincolnshire, Illinois Ed Turn Andover, Connecticut Dorothy Van Loon Alameda, California Wesley Voigt Hendersonville, North Carolina Ed "Skip" Walton Ann Arbor, Michigan Art & Rachel Wannlund Woodland Park, Colorado Joanna Warren Smith Santa Monica, California

LIVING ENDOWMENT

lanice Adams

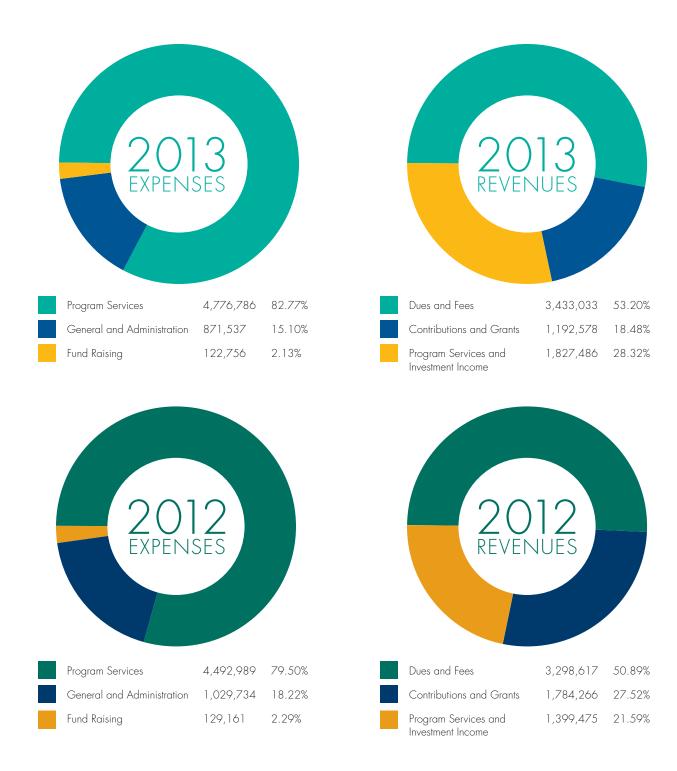
Carl Andersen Althea Ballentine Ralston Bauer Allen Beavers, Ir. Barbara Braxdale Max & Marion Caldwell Revnold Carlson Ruth Carlson Ann Chamberlain Betty Cobb Judy Cote R. F. "Brownie" Cote Dorothy Curtin Tom Curtin Elizabeth Danforth Louise Davis S. Cooper Dawson Karl Dowd Jack & Jacqueline Ellena Jesse Farrow Paul Frisbie Grant Gerson Howard Gibbs

Frank "Scotty" Washburn Salem, Oregon Sheeri Weidman Naples, Florida Susan Welch Boone, Iowa Scott Whipple San Francisco, California Douglas Wiik Upper Holland, Pennsylvania Bobbi Wittenberg White Plains, New York

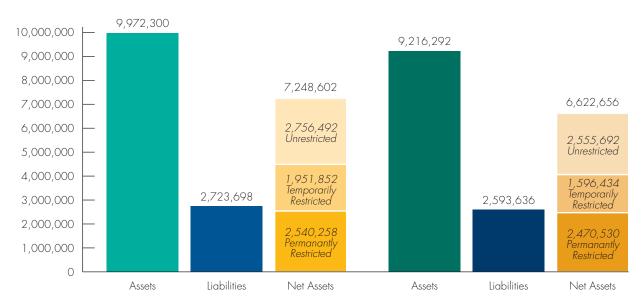
Len Gordon June Gray Libby Halpern Ted Halpern Catherine "Kit" Hammett Helen Haskell Dan Hemphill John L. Holden James "Pop" Hollandsworth Ruth T. Howe Ruth Isserman Dorothy Jean Kerr Edie Klein Millie Kriebel Wilbur Kriebel Frances Kruger Joseph Kruger Charles Kujawa James LeMonn John MacBean Roderick MacRae Tom Manison Judy Miller Stanford Miller

Judith Myers Edna Newman Irving Newman Alan Ordway Howard Patton Jack Pearse Charles Poolos Herman Popkin Glenn Poulter Rusty Poulter Barbara Rankin Fred Rogers Marlys Rogers Martha Lou Schove Allen Sigoloff Sonya Staff Karen Stager Morry Stein George Sudduth Betty van der Smissen Robert Watkins Jack Weiner Nelson Wieters Barbara Winslow

FINANCIAL ANALYSIS



FINANCIAL POSITION ANALYSIS







american AMP association®

5000 State Road 67 North Martinsville, Indiana 46151-7902

PHONE 765.342.8456 | FAX 765.342.2065

www.ACAcamps.org | www.CampParents.org

Find staff by location, topic, department, or name at www.ACAcamps.org/about/contactus.